# COUNTY OF CALHOUN 

STATE OF MICHIGAN

# COMPREHENSIVE FINANCIAL PLAN FOR PENSION OBLIGATIONS 

Updated February 4, 2021

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## Comprehensive Financial Plan

This Comprehensive Financial Plan (the "Plan") is being prepared pursuant to Act 329, Public Acts of Michigan, 2012 ("Act 329"), as amended. In accordance with Act 329, the County of Calhoun (the "County"), has chosen to issue bonds to finance all or a portion of the County's unfunded pension liability.

The County qualifies to issue such bonds as the County meets the minimum bond rating requirement of Act 329, has closed its defined benefit pension plans for divisions \#01 DB Plan Excl. Exec Mgmt and \#20 Sheriff POAM \& COAM pre 2005, has established a defined contribution plan for such employees not eligible to participate in the defined benefit plan, and has the legal capacity to issue bonds in the required amount. The County's outstanding limited tax general obligation bond rating of "AA" from Standard \& Poor's Rating Service was affirmed on June 16, 2020 in association with this issuance of limited tax general obligation bonds. A copy of the rating rationale is included in Appendix D herein.

As noted above, the County has the legal debt capacity to issue the bonds, as computed below (as of December 31, 2020):

| 2020 State Equalized Value (SEV) |  | \$4,711,045,332 |
| :---: | :---: | :---: |
| Plus Assessed Value Equivalent of 2019 | Value (Act 198 Exception) | \$ 89,671,235 |
| Total State Equalized Valuation (SEV) |  | \$4,800,716,567 |
| Legal Debt Limit - 10\% of SEV |  | \$ 480,071,657 |
| Total Bonded Debt Outstanding 12/31/2020 | \$ 76,692,650 |  |
| Less Exempt Debt: Bonds | -0- |  |
| Debt Subject to Legal Limit |  | \$ 76,692,650 |
| LEGAL DEBT MARGIN AVAILABLE |  | \$ 403,379,007 |

## Pension Plans

The County has a defined benefit plan and a defined contribution plan that provide benefits to members and their beneficiaries. The defined benefit pension plan consists of seven closed Divisions, all of which have unfunded accrued liabilities.

| Plan/Division | Description of Covered | Number of Covered | Date Closed to New Hires | Assets | Liabilities | UAL/ (Overfunded) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-DB Plan Excl.Exec M | County-wide employees excluding exec mgmt. and all others covered below | Active-344 <br> Vested Former-50 <br> Retirees \& Benef.--158 | 2/29/2020 | \$34.07M | \$48.56M | \$14.49M |
| 02-COAM Spvs \& Elctd Of | Supervisory employees in the Sheriff's Office | Active - 5 <br> Vested Former -0 <br> Retirees \& Benef.-21 | 12/31/2005 | \$8.88M | \$9.74M | \$0.86M |
| 10-UAW Road Dept. | Road Department supervisors \& office employees | Active-8 <br> Vested Former-7 <br> Retirees \& Benef.-16 | 09/01/2018 | \$5.41M | \$5.63M | \$0.22M |
| 11-NonUnion CCRC | Former Road Commission Non Union: Road Commission was completely dissolved 11/1/2012 | Active - 0 <br> Vested Former-3 <br> Retirees \& Benef. - 3 | 11/1/2012 | \$1.14M | \$1.28M | \$0.14M |
| 12- <br> Management CCRC | Former Road <br> Commission <br> Management: <br> Road Commission <br> was completely <br> dissolved <br> 11/1/2012 | Active-0 <br> Vested Former - 1 <br> Retirees \& Benef. - 2 | 11/1/2012 | \$0.65M | \$0.74M | \$0.09M |
| 13- <br> Teamsters <br> Road Dept. | Road Department road workers \& mechanics | Active-40 <br> Vested Former-13 <br> Retirees \& Benef.-54 | 09/01/2018 | \$12.02M | \$12.45M | \$0.43M |
| 20-Sheriff <br> POAM \& COAM | Non-supervisory employees and all new hires within Sheriff's Office | Active-170 <br> Vested Former-23 <br> Retirees \& Benef.-59 | 2/29/2020 | \$31.06M | \$43.53M | \$12.47M |
| Total <br> Municipality |  | Active-567 <br> Vested Former- 97 <br> Retirees \& Benef.- <br> 313 <br> Total Participants- <br> 977 |  | \$93.23M | \$121.93M | \$28.7M |
|  |  |  |  |  |  |  |

## Defined Benefit Plan

As of December 31, 2019, the most recent actuarial valuation date, the defined benefit plan as a whole was $76.5 \%$ funded; division 1 at $70.2 \%$, division 2 at $91.1 \%$, division 10 at $96.0 \%$, division 11 at $89.1 \%$, division 12 at $88.7 \%$, division 13 at $96.6 \%$, and division 20 at $71.4 \%$. As of December 31, 2018, the defined benefit plan funded percentage was $79 \%$. The decrease in funding percentage is primarily attributable to an $8.36 \%$ increase in the actuarial accrued liability with only a $4.73 \%$ increase in assets. The actual market rate of return for 2019 was $13.41 \%, 6.06 \%$, greater than the long-term assumed level of $7.35 \%$. The smoothed actuarial rate of investment return, however, was $4.77 \%$. As of December 31, 2019, the actuarial accrued liability for benefits was $\$ 121,935,973$ and the actuarial value of assets $\$ 93,236,028$, resulting in an unfunded liability of $\$ 28,699,945$. The covered payroll (annual payroll for active employees covered by the plan) was $\$ 29,561,462$. The ratio for the unfunded actuarial accrued liability to the covered payroll was $97.1 \%$.

As of December 31, 2019, Divisions $01 \& 20$, for which the County plans to issue bonds, were $70.7 \%$ funded in aggregate. The actuarial accrued liability for these two divisions was $\$ 92,088,329$ and the actuarial value of assets was $\$ 65,129,677$, resulting in an unfunded liability of $\$ 26,958,652$. The main actuarial assumptions used in determining the actuarial valuation of the general employees plan as of December 31, 2019 included:

- Entry Age Normal Method
- A $7.35 \%$ investment rate of return
- A 5-year smoothing of investment returns

The County has closed Divisions 01 and 20 to new hires effective February 29, 2020 following agreement with the associated union groups, and Board of Commissioners approval on January 16, 2020. The County Board approved on February 4, 2021 a Notice of Intent to issue up to $\$ 30,000,000$ in Pension Obligation Bonds for these two divisions, with an estimated present value savings of approximately $\$ 11,000,000$ over the life of a 20 -year bond issuance.

## Defined Contribution Plan

The County's defined contribution plan is open to all full-time employees The County's required contributions are set at various rates based on Board policy and labor agreements with various bargaining units. The government's contributions for each employee, and interest allocated to an employee's account, are fully vested after five years of service, except for Sheriff Department employees who are vested after ten years. In accordance with these provisions, the County contributed $\$ 158,839$ and employees contributed $\$ 485,961$ for the year ended December 31, 2020.

A history of the County's contribution to the defined contribution plan is shown below:

| Year | Employer | Employee |
| :--- | :--- | :--- |
| 2020 | $\$ 158,839$ | $\$ 485,961$ |
| 2019 | $\$ 165,062$ | $\$ 488,734$ |
| 2018 | $\$ 151,309$ | $\$ 445,551$ |
| 2017 | $\$ 155,023$ | $\$ 457,671$ |
| 2016 | $\$ 176,181$ | $\$ 450,065$ |
| 2015 | $\$ 170,356$ | $\$ 430,072$ |
| 2014 | $\$ 195,663$ | $\$ 482,141$ |
| 2013 | $\$ 255,402$ | $\$ 521,677$ |
| 2012 | $\$ 252,640$ | $\$ 511,095$ |
| 2011 | $\$ 283,052$ | $\$ 654,794$ |
| 2010 | $\$ 276,382$ | $\$ 599,605$ |
| 2009 | $\$ 278,610$ | $\$ 618,756$ |
| 2008 | $\$ 284,978$ | $\$ 666,244$ |
| 2007 | $\$ 276,734$ | $\$ 662,341$ |

## Bond Issuance Considerations

The County intends to issue bonds as authorized by Act 329 to partially or fully fund the unfunded pension liability for the closed divisions \#01 and \#20 defined benefit pension plan. Given the near historic low interest rates, the County anticipates receiving favorable interest rates for the Pension Obligation Bonds.

The County recognizes that the value of assets and liabilities may change depending on market conditions and actuarial experiences differing from projections, respectively. The County recognizes that such changes may result in additional required contributions to the plans. The County also recognizes that such changes may also result in the plan becoming overfunded.

Assuming the Pension Obligation Bonds are issued for 20 years under current interest rates (base case), the estimated annual bond debt service and remaining UAL payments are expected to average just under $\$ 2,000,000$. Provided below is a comparison of the annual unfunded accrued liability amortization payment, provided by MERS, to the estimated annual bond payments.

Based on the preceding analysis, the County has determined that it is financially beneficial to pursue the issuance of Pension Obligation Bonds in the approximate principal amount of $\$ 30,000,000$ or less, which will be within the limit of $95 \%$ of its Actuarial Accrued Liabilities
(AAL). The Pension Obligation Bonds will be used to cover the unfunded actuarial accrued liability of the closed Division(s) \#01, and \#20 defined benefit liability.

## Description of Action Required to Meet Obligations

The County allocates pension costs to the various funds (20) that receive pension benefits. Similarly, the annual debt service for the Pension Obligation Bonds will be allocated proportionately to the funds receiving pension benefits. Revenue sources for the funds that will be allocated portions of the annual bond payments include annual operating levies, state shared revenues, special millages, and other sources of annual revenue.

The County's Administration completes an annual budget for each fund and presents it to the County Board of Commissioners for approval. The annual debt service amounts for each fund within the budget will be included in the annual budget process to be presented and approved by the Board of Commissioners annually. The Bonds will carry the County's limited tax general obligation full faith and credit pledge; therefore, the annual debt service will be legally required to be part of the County's total budget.

For pension plans with over 100 members, Section 518(3) of Act 329 requires the County to conduct an internal or external review to verify eligible participants in the plan and that they are receiving the appropriate benefits consistent with their plan. As of December 31, 2020, the County, through an internal review conducted by its Human Resources and Finance Departments, has confirmed that all plan participants receiving pension benefits are eligible to receive such pension benefits. Such pension benefits have also been deemed to be appropriate under the Pension Plan.

## Plan Compliance

As outlined in Act 329, the Plan contains the following elements:

- An analysis of the current and future obligations with respect to each retirement program of the County. The County has a defined benefit plan as well as a defined contribution pension plan. Information regarding the defined benefit plan was obtained from MERS. Information with respect to both plans is contained within Appendix A.
- Evidence that the issuance coupled with any other legally available funds, is sufficient to eliminate the unfunded pension liability for the employees, Divisions 1 and 20 defined benefit plans. The Divisions' unfunded pension liability provided by MERS is $\$ 26,958,652$ as of December 31, 2019. The Sources and Uses of Funds provided
by the County's financial advisor, Bendzinski \& Co. demonstrates that the bond proceeds will fully cover the liability of $\$ 26,958,652$. Further information provided by Bendzinski \& Co. is included under Appendix B.
- The debt service amortization schedule. The preliminary debt service amortization schedules for the Pension Obligation Bonds provided by Bendzinski \& Co. can be found under Appendix C.
- A description of actions required to satisfy the debt service amortization schedule. The Pension Obligation Bonds are a limited tax general obligation of the County, paid from various County funds. A description of actions the County takes to allocate costs to its various funds, create the annual budget and obtain budget approval from the County Board of Commissioners can be found under Appendix E.
- Certification that the Comprehensive Financial Plan is complete and accurate. A certification from the County attesting that the Plan is complete with information provided by reliable sources provided below.

Act 329 also requires the Plan be prepared and made publicly available. Accordingly, the County has prepared this updated Plan, which has been approved by the County Board on February 4, 2021 and has been made available for public review.

## Certification

The County has prepared this Comprehensive Financial Plan for Pension Benefits as required under Act 329 for the issuance of Pension Obligation Bonds. In preparing this plan, information has been obtained from the MERS, and Bendzinski \& Co.

The County believes the information provided by these firms to be reliable.

I certify that this Comprehensive Financial Plan is complete and accurate to the best of my knowledge and belief.


By: Kelli D. Scott, Administrator/Controller
Dated: February 4, 2021

## Other Post-Employment Benefits

The County offers two post-retirement medical plans (OPEB): the General County Retiree Health Plan for employees with all county departments except the Road Department; and the Road Department Retiree Health Plan for employees of the County Road Department, established by and inherited from the former Calhoun County Road Commission. Both are single employer plans administered by the County by policy and both can be amended at the County's discretion. Currently active members are not obligated to make contributions to the plans. Obligations with the General County Plan are liquidated within governmental activities. Obligations of the Road Department Plan are liquidated by the road fund within the Road Department, with revenue sources primarily coming from gas tax and registration fees, entirely separate from the County's normal operations. The latest actuarial valuations for both plans were performed for the fiscal year ended December 31, 2019.

A summary of the County's Retiree Health Plans as reported within our 2019 Comprehensive Audited Financial Report (CAFR) is shown below:

|  | General County Plan | Road Dept. Plan | Combined |
| :---: | :---: | :---: | :---: |
| Retirees \& Survivors | 133 | 64 | 197 |
| Active Members | 528 | 66 | 594 |
| Total Plan Members | 661 | 130 | 791 |
| 2019 \% Funded | 0\% | 0\% | 0\% |
| 2019 Net Liability | \$13,739,265 | \$10,743,658 | \$24,482,923 |
| 2019 ADC | \$938,961 | \$573,461 | \$1,512,422 |
| Govern. Funds Rev. | \$65,338,666 | \$21,477,831 | \$86,816,497 |
| ADC as \% of GFR | 1.4\% | 2.7\% | 1.7\% |
| 2019 Covered P/R | \$27,176,150 | \$4,031,800 | \$31,207,950 |
| Liab as \% of Covered P/R | 50.6\% | 266.5\% | 78.5\% |
| 2019 Actual Contribution | \$347,329 | \$531,752 | \$879,081 |
| Liability per Plan Member | \$20,786 | \$82,644 | \$30,952 |

Appendix A:
Analysis of Current and Future Retirement Program Obligations of the County of Calhoun County Government

## State Reporting

The following information has been prepared to provide some of the information necessary to complete the pension reporting requirements for the State of Michigan's Local Government Retirement System Annual Report (Form No. 5572). Additional resources are available at www.mersofmich.com and on the State website.

| Form 5572 <br> Line Reference | Description |  |  |
| :---: | :--- | :--- | :--- |
|  |  |  |  |
| $\mathbf{1 0}$ | Membership as of December 31, 2019 |  |  |
| 11 | Indicate number of active members |  |  |
| 12 | Indicate number of inactive members (excluding pending refunds) |  |  |
| 13 | Indicate number of retirees and beneficiaries |  |  |
| $\mathbf{1 4}$ | Investment Performance for Calendar Year Ending December 31, 2019 |  |  |

1. The Municipal Employees' Retirement System's investment performance has been provided to GRS from MERS Investment Staff and included here for reporting purposes. This investment performance figures reported are net of investment expenses on a rolling calendar-year basis for the previous 1-, 5-, and 10-year periods as required under PA 530.
2. Net of administrative and investment expenses.
3. Populated with the longest amortization period remaining in the amortization schedule, across all divisions in the plan. This is when each division and the plan in total is expected to reach $100 \%$ funded if all assumptions are met.
4. If all divisions within the employer are closed, "yes." If at least one division is open (including shadow divisions) indicate "no."

October 7, 2020

In care of:
Municipal Employees' Retirement System of Michigan
1134 Municipal Way
Lansing, Michigan 48917

## Re: Calhoun Co (1311) - Division 01 - Projections of Amortization Payment of Unfunded Accrued Liability

The purpose of this letter is to illustrate the pattern of the annual amortization payments to fund the Unfunded Accrued Liability (UAL) as of December 31, 2019, under the amortization policy which would be followed. The results are calculated using a $7.35 \%, 6.35 \%$ and $5.35 \%$ return assumption, all with a $3.00 \%$ wage inflation assumption for analysis of application requests to issue Long-Term Securities under PA 575 of 2018. This legislation limits the amount of Unfunded Accrued Liability available for bonding. We recommend consultation with your bond consultant and legal counsel to ensure compliance with this legislation. The report shows these amortization payments of the UAL calculated using both the actuarial value and market value of assets. The report consists of separate sections containing the following additional detail.

- An executive summary that provides a brief explanation of the results.
- Results sections illustrating the pattern in annual amortization payments under the three alternate interest rate scenarios, two demographic scenarios, and both the market and actuarial valuation of assets.

This report was prepared at the request of MERS on behalf of the municipality and is intended for use by the municipality and those designated or approved by the municipality. The report may be provided to parties other than the municipality only in its entirety. GRS is not responsible for unauthorized use of this report.

This valuation assumed the continuing ability of the plan sponsor to make the contributions necessary to fund this plan. A determination regarding whether or not the plan sponsor is actually able to do so is outside our scope of expertise and was not performed.

The valuation was based upon information furnished by MERS staff, concerning Retirement System benefits, financial transactions, plan provisions and active members, terminated members, retirees and beneficiaries. We checked for internal reasonability, but did not audit the data. We are not responsible for the accuracy or completeness of the information provided by the municipality and MERS staff.

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The estimates from this study should not be used for short term budgeting purposes because the assumptions are designed to be a long-term expectation of future events. These estimates illustrate the long-term pattern of amortization payments under different funding policies. A projection of contribution rates for budgeting purposes would require additional analysis, which is beyond the scope of this study.

This report does not reflect the recent and still developing impact of COVID-19, which is likely to influence demographic and economic experience, at least in the short-term. We will continue to monitor these developments and their impact on the MERS Defined Benefit and Hybrid plans. Actual experience will be reflected in each subsequent annual valuation, as experience emerges.

The Plan Document Article VI sec. 71 (1)(d), provides the MERS Board with the authority to set actuarial assumptions and methods after consultation with the actuary. This report was prepared using certain assumptions approved by the Board. The MERS Board adopted the actuarial assumptions based on the recommendations of both the current and prior actuary. A description of these assumptions and methods can be found as follows:

- Plan Document, v04302020,
- Actuarial Policy, DOC 8062 (2020-06-25), and
- 2019 Appendix to the Annual Actuarial Valuation Report.

On February 27, 2020, the Board adopted new demographic assumptions for use beginning with the December 31, 2020 annual valuation report. These assumptions include a version of the Pub-2010 mortality tables and fully generational mortality improvements with scale MP-2019. Changes resulting from these studies will have an impact on the level of calculated employer contributions. The 2020 Demographic Assumptions were used in select exhibits in this report.

This report has been prepared by actuaries who have substantial experience valuing public employee retirement systems. To the best of our knowledge, the information contained in this report is accurate and fairly presents the actuarial position of the municipality as of the valuation date. All calculations have been made in conformity with generally accepted actuarial principles and practices and in conformity with the Actuarial Standards of Practice issued by the Actuarial Standards Board.

David T. Kausch and Kurt Dosson are Members of the American Academy of Actuaries (MAAA) and meet the Academy's Qualification Standards to render the actuarial opinions contained herein.

Municipal Employees' Retirement System of Michigan
October 7, 2020
Page 3
The signing actuaries are independent of the plan sponsor.
If you have any questions or need additional information, please contact your MERS representative at 800-767-MERS.

Sincerely,
David TFauseh
David T. Kausch, FSA, EA, FCA, MAAA


Kurt Boson, ASA, MAAA

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## EXECUTIVE SUMMARY

## Executive Summary

A discussion of pension obligation bonds is beyond the scope of this letter. However, it is important for the employer to understand and acknowledge the following implications of funding the UAL using pension obligation bonds:

1. The employer will continue to be responsible for funding the employer normal cost as long as there are active members in the plan,
2. If future financial or demographic experience is less favorable than assumed, additional UAL may emerge which would require additional employer contributions, and
3. Fully funding the current UAL does not guarantee that there will be no employer contribution requirements in the future.

This actuarial report was not developed for purposes of bond disclosures and may not be appropriate for that purpose. It is possible that we may have included material that is not appropriate to the situation, or that we may have omitted material that is appropriate or even required. We do not accept responsibility for errors in the bond disclosure even if such errors are directly related to the services we have performed. We are not registered municipal advisors with the SEC.

Our calculations were based on the following:

- Demographic information, financial information, benefit provisions and funding methods provided by MERS for the December 31, 2019 annual actuarial valuation, except where otherwise noted.
- Assumption sets, without any phase-in of the impact of assumption changes:
- Investment Rate of Return/Wage Inflation/Demographic Assumptions:
- $7.35 \% / 3.00 \% / 2019$ Demographic Assumptions,
- $6.35 \% / 3.00 \% / 2019$ Demographic Assumptions,
- $5.35 \% / 3.00 \% / 2019$ Demographic Assumptions,
- $7.35 \% / 3.00 \% / 2020$ Demographic Assumptions,
- $6.35 \% / 3.00 \% / 2020$ Demographic Assumptions, and
- $5.35 \% / 3.00 \% / 2020$ Demographic Assumptions.
- The employer contributions through December 31, 2020 are not affected, and are based on previous annual actuarial valuations.
- No bonding proceeds are incorporated as part of the calculations. Beginning asset values are those used in the December 31, 2019 actuarial valuation.
- As requested by MERS, the results in this report reflect a modified baseline. Division 01 closed to Defined Contribution (DC) effective August 1, 2020.
- 11 members elected a frozen benefit, and were reflected as frozen actives in this report. Frozen benefit amounts were provided by MERS.
- Additionally, the division reflects the new Closed - Not Linked status.
- These changes are valued as if they happened on the valuation date, December 31, 2019.
- The changes may affect the risk profile of the Plan. At this time, we do not believe additional risk assessment is necessary.

As always, the MERS actuaries will closely watch the funding progress of all divisions. The actuaries may recommend changes to the amortization policy in the future if they deem it necessary for the financial security of benefits provided by the municipality, which could result in more accelerated employer contributions than those shown in this report.

Issuance of a POB may affect the risk profile of the Plan. Contribution of POB bond proceeds to the plan improves the funded status of the Plan, and also increases the potential for contribution volatility in future annual actuarial valuation reports. At this time, we do not believe additional risk assessment is necessary. Plan maturity risk metrics will be updated in future annual actuarial valuation reports.

We projected the annual amortization payments, starting with the amortization periods in effect for the calendar year beginning January 1, 2020, under the amortization policies available for each division as in effect for the December 31, 2019 annual actuarial valuation. Any normal cost payments are in addition to the amortization payment, and are not affected by the amortization policy used.

These results are for illustration purposes only. Actual amortization payments will depend on the results of future annual actuarial valuations.

## Supplemental Valuation Results - Division 01

Calhoun Co (1311) - Division 01
Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data Using 7.35\% Interest Rate, 3.00\% Wage Inflation, and 2019 Demographic Assumptions*

|  | Based on the <br> Actuarial Value of Assets |  | Based on the <br> Market Value of Assets |  |
| :---: | :---: | :---: | :---: | :---: |
| Calendar Year Beginning January 1, | Beginning of Year UAL Balance | Amortization Payment | Beginning of Year UAL Balance | Amortization Payment |
| 2020 | \$13,900,000 | \$870,000 | \$14,400,000 | \$870,000 |
| 2021 | 14,100,000 | 1,080,000 | 14,500,000 | 1,120,000 |
| 2022 | 14,000,000 | 1,120,000 | 14,400,000 | 1,150,000 |
| 2023 | 13,800,000 | 1,150,000 | 14,300,000 | 1,190,000 |
| 2024 | 13,700,000 | 1,180,000 | 14,100,000 | 1,220,000 |
| 2025 | 13,400,000 | 1,220,000 | 13,900,000 | 1,260,000 |
| 2026 | 13,200,000 | 1,260,000 | 13,600,000 | 1,300,000 |
| 2027 | 12,800,000 | 1,290,000 | 13,300,000 | 1,340,000 |
| 2028 | 12,400,000 | 1,330,000 | 12,900,000 | 1,380,000 |
| 2029 | 12,000,000 | 1,370,000 | 12,400,000 | 1,420,000 |
| 2030 | 11,400,000 | 1,410,000 | 11,800,000 | 1,460,000 |
| 2031 | 10,800,000 | 1,460,000 | 11,200,000 | 1,510,000 |
| 2032 | 10,100,000 | 1,500,000 | 10,400,000 | 1,550,000 |
| 2033 | 9,260,000 | 1,550,000 | 9,570,000 | 1,600,000 |
| 2034 | 8,340,000 | 1,590,000 | 8,620,000 | 1,650,000 |
| 2035 | 7,300,000 | 1,640,000 | 7,550,000 | 1,700,000 |
| 2036 | 6,140,000 | 1,690,000 | 6,340,000 | 1,750,000 |
| 2037 | 4,840,000 | 1,740,000 | 5,000,000 | 1,800,000 |
| 2038 | 3,390,000 | 1,790,000 | 3,500,000 | 1,850,000 |
| 2039 | 1,780,000 | 1,850,000 | 1,840,000 | 1,910,000 |

* The amortization schedules shown above assume all actuarial assumptions are met in future years, including actuarial and market rates of return at the stated interest rate.

Calhoun Co (1311) - Division 01
Projected Amortization Payments

## Based on December 31, 2019 Actuarial Valuation Data

 Using 6.35\% Interest Rate, 3.00\% Wage Inflation, and 2019 Demographic Assumptions*|  | Based on the <br> Actuarial Value of Assets |  | Based on the <br> Market Value of Assets |  |
| :---: | :---: | :---: | :---: | :---: |
| Calendar Year Beginning January 1, | Beginning of Year UAL Balance | Amortization Payment | Beginning of Year UAL Balance | Amortization <br> Payment |
| 2020 | \$18,800,000 | \$870,000 | \$19,300,000 | \$870,000 |
| 2021 | 19,100,000 | 1,360,000 | 19,600,000 | 1,400,000 |
| 2022 | 19,000,000 | 1,410,000 | 19,400,000 | 1,440,000 |
| 2023 | 18,700,000 | 1,450,000 | 19,200,000 | 1,480,000 |
| 2024 | 18,400,000 | 1,490,000 | 18,900,000 | 1,530,000 |
| 2025 | 18,000,000 | 1,540,000 | 18,500,000 | 1,570,000 |
| 2026 | 17,600,000 | 1,580,000 | 18,000,000 | 1,620,000 |
| 2027 | 17,100,000 | 1,630,000 | 17,500,000 | 1,670,000 |
| 2028 | 16,500,000 | 1,680,000 | 16,900,000 | 1,720,000 |
| 2029 | 15,800,000 | 1,730,000 | 16,200,000 | 1,770,000 |
| 2030 | 15,000,000 | 1,780,000 | 15,400,000 | 1,820,000 |
| 2031 | 14,100,000 | 1,830,000 | 14,500,000 | 1,880,000 |
| 2032 | 13,100,000 | 1,890,000 | 13,500,000 | 1,940,000 |
| 2033 | 12,000,000 | 1,950,000 | 12,300,000 | 1,990,000 |
| 2034 | 10,800,000 | 2,000,000 | 11,000,000 | 2,050,000 |
| 2035 | 9,400,000 | 2,060,000 | 9,630,000 | 2,110,000 |
| 2036 | 7,870,000 | 2,130,000 | 8,060,000 | 2,180,000 |
| 2037 | 6,170,000 | 2,190,000 | 6,320,000 | 2,240,000 |
| 2038 | 4,310,000 | 2,260,000 | 4,410,000 | 2,310,000 |
| 2039 | 2,250,000 | 2,320,000 | 2,310,000 | 2,380,000 |

[^0]Calhoun Co (1311) - Division 01
Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data Using 5.35\% Interest Rate, 3.00\% Wage Inflation, and 2019 Demographic Assumptions*

| Calendar Year <br> Beginning <br> January 1, | Based on the <br> Actuarial Value of Assets |  | Based on the <br> Market Value of Assets |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Beginning of Year UAL Balance | Amortization Payment | Beginning of Year UAL Balance | Amortization Payment |
| 2020 | \$24,700,000 | \$870,000 | \$25,200,000 | \$870,000 |
| 2021 | 25,100,000 | 1,650,000 | 25,600,000 | 1,680,000 |
| 2022 | 24,800,000 | 1,700,000 | 25,300,000 | 1,730,000 |
| 2023 | 24,400,000 | 1,750,000 | 24,800,000 | 1,780,000 |
| 2024 | 23,900,000 | 1,800,000 | 24,300,000 | 1,840,000 |
| 2025 | 23,300,000 | 1,860,000 | 23,700,000 | 1,890,000 |
| 2026 | 22,600,000 | 1,910,000 | 23,100,000 | 1,950,000 |
| 2027 | 21,900,000 | 1,970,000 | 22,300,000 | 2,010,000 |
| 2028 | 21,000,000 | 2,030,000 | 21,400,000 | 2,070,000 |
| 2029 | 20,100,000 | 2,090,000 | 20,500,000 | 2,130,000 |
| 2030 | 19,000,000 | 2,150,000 | 19,400,000 | 2,190,000 |
| 2031 | 17,800,000 | 2,220,000 | 18,100,000 | 2,260,000 |
| 2032 | 16,500,000 | 2,290,000 | 16,800,000 | 2,330,000 |
| 2033 | 15,000,000 | 2,350,000 | 15,300,000 | 2,400,000 |
| 2034 | 13,400,000 | 2,420,000 | 13,700,000 | 2,470,000 |
| 2035 | 11,600,000 | 2,500,000 | 11,900,000 | 2,540,000 |
| 2036 | 9,700,000 | 2,570,000 | 9,880,000 | 2,620,000 |
| 2037 | 7,570,000 | 2,650,000 | 7,710,000 | 2,700,000 |
| 2038 | 5,260,000 | 2,730,000 | 5,360,000 | 2,780,000 |
| 2039 | 2,740,000 | 2,810,000 | 2,790,000 | 2,860,000 |

[^1]Calhoun Co (1311) - Division 01
Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data Using 7.35\% Interest Rate, 3.00\% Wage Inflation, and 2020 Demographic Assumptions*

|  | Based on the <br> Actuarial Value of Assets |  | Based on the <br> Market Value of Assets |  |
| :---: | :---: | :---: | :---: | :---: |
| Calendar Year Beginning January 1, | Beginning of Year UAL Balance | Amortization Payment | Beginning of Year UAL Balance | Amortization <br> Payment |
| 2020 | \$16,800,000 | \$870,000 | \$17,200,000 | \$870,000 |
| 2021 | 17,100,000 | 1,320,000 | 17,600,000 | 1,360,000 |
| 2022 | 17,000,000 | 1,360,000 | 17,500,000 | 1,400,000 |
| 2023 | 16,800,000 | 1,400,000 | 17,300,000 | 1,440,000 |
| 2024 | 16,600,000 | 1,440,000 | 17,100,000 | 1,480,000 |
| 2025 | 16,400,000 | 1,490,000 | 16,800,000 | 1,530,000 |
| 2026 | 16,000,000 | 1,530,000 | 16,500,000 | 1,570,000 |
| 2027 | 15,600,000 | 1,580,000 | 16,000,000 | 1,620,000 |
| 2028 | 15,100,000 | 1,620,000 | 15,500,000 | 1,670,000 |
| 2029 | 14,600,000 | 1,670,000 | 15,000,000 | 1,720,000 |
| 2030 | 13,900,000 | 1,720,000 | 14,300,000 | 1,770,000 |
| 2031 | 13,100,000 | 1,770,000 | 13,500,000 | 1,820,000 |
| 2032 | 12,300,000 | 1,830,000 | 12,600,000 | 1,880,000 |
| 2033 | 11,300,000 | 1,880,000 | 11,600,000 | 1,930,000 |
| 2034 | 10,100,000 | 1,940,000 | 10,400,000 | 1,990,000 |
| 2035 | 8,880,000 | 2,000,000 | 9,130,000 | 2,050,000 |
| 2036 | 7,470,000 | 2,060,000 | 7,680,000 | 2,110,000 |
| 2037 | 5,890,000 | 2,120,000 | 6,050,000 | 2,180,000 |
| 2038 | 4,130,000 | 2,180,000 | 4,240,000 | 2,240,000 |
| 2039 | 2,170,000 | 2,250,000 | 2,230,000 | 2,310,000 |

* The amortization schedules shown above assume all actuarial assumptions are met in future years, including actuarial and market rates of return at the stated interest rate.

Calhoun Co (1311) - Division 01
Projected Amortization Payments

## Based on December 31, 2019 Actuarial Valuation Data

 Using 6.35\% Interest Rate, 3.00\% Wage Inflation, and 2020 Demographic Assumptions*|  | Based on the <br> Actuarial Value of Assets |  | Based on the <br> Market Value of Assets |  |
| :---: | :---: | :---: | :---: | :---: |
| Calendar Year Beginning January 1, | Beginning of Year UAL Balance | Amortization Payment | Beginning of Year UAL Balance | Amortization Payment |
| 2020 | \$22,500,000 | \$870,000 | \$23,000,000 | \$870,000 |
| 2021 | 23,000,000 | 1,640,000 | 23,500,000 | 1,680,000 |
| 2022 | 22,800,000 | 1,690,000 | 23,300,000 | 1,730,000 |
| 2023 | 22,500,000 | 1,740,000 | 23,000,000 | 1,780,000 |
| 2024 | 22,200,000 | 1,800,000 | 22,600,000 | 1,830,000 |
| 2025 | 21,700,000 | 1,850,000 | 22,200,000 | 1,890,000 |
| 2026 | 21,200,000 | 1,900,000 | 21,600,000 | 1,940,000 |
| 2027 | 20,600,000 | 1,960,000 | 21,000,000 | 2,000,000 |
| 2028 | 19,800,000 | 2,020,000 | 20,200,000 | 2,060,000 |
| 2029 | 19,000,000 | 2,080,000 | 19,400,000 | 2,120,000 |
| 2030 | 18,100,000 | 2,140,000 | 18,400,000 | 2,190,000 |
| 2031 | 17,000,000 | 2,210,000 | 17,400,000 | 2,250,000 |
| 2032 | 15,800,000 | 2,270,000 | 16,100,000 | 2,320,000 |
| 2033 | 14,500,000 | 2,340,000 | 14,800,000 | 2,390,000 |
| 2034 | 13,000,000 | 2,410,000 | 13,200,000 | 2,460,000 |
| 2035 | 11,300,000 | 2,490,000 | 11,500,000 | 2,540,000 |
| 2036 | 9,470,000 | 2,560,000 | 9,660,000 | 2,610,000 |
| 2037 | 7,430,000 | 2,640,000 | 7,580,000 | 2,690,000 |
| 2038 | 5,180,000 | 2,720,000 | 5,290,000 | 2,770,000 |
| 2039 | 2,710,000 | 2,800,000 | 2,770,000 | 2,850,000 |

* The amortization schedules shown above assume all actuarial assumptions are met in future years, including actuarial and market rates of return at the stated interest rate.

Calhoun Co (1311) - Division 01
Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data Using 5.35\% Interest Rate, 3.00\% Wage Inflation, and 2020 Demographic Assumptions*

| Calendar Year Beginning January 1, | Based on the Actuarial Value of Assets |  | Based on the <br> Market Value of Assets |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Beginning of Year UAL Balance | Amortization Payment | Beginning of Year UAL Balance | Amortization Payment |
| 2020 | \$29,500,000 | \$870,000 | \$30,000,000 | \$870,000 |
| 2021 | 30,200,000 | 1,980,000 | 30,700,000 | 2,010,000 |
| 2022 | 29,800,000 | 2,040,000 | 30,200,000 | 2,070,000 |
| 2023 | 29,300,000 | 2,100,000 | 29,700,000 | 2,140,000 |
| 2024 | 28,700,000 | 2,170,000 | 29,100,000 | 2,200,000 |
| 2025 | 28,000,000 | 2,230,000 | 28,400,000 | 2,270,000 |
| 2026 | 27,200,000 | 2,300,000 | 27,600,000 | 2,330,000 |
| 2027 | 26,300,000 | 2,370,000 | 26,700,000 | 2,400,000 |
| 2028 | 25,300,000 | 2,440,000 | 25,700,000 | 2,480,000 |
| 2029 | 24,100,000 | 2,510,000 | 24,500,000 | 2,550,000 |
| 2030 | 22,800,000 | 2,590,000 | 23,200,000 | 2,630,000 |
| 2031 | 21,400,000 | 2,670,000 | 21,700,000 | 2,710,000 |
| 2032 | 19,800,000 | 2,750,000 | 20,100,000 | 2,790,000 |
| 2033 | 18,000,000 | 2,830,000 | 18,300,000 | 2,870,000 |
| 2034 | 16,100,000 | 2,910,000 | 16,400,000 | 2,960,000 |
| 2035 | 14,000,000 | 3,000,000 | 14,200,000 | 3,050,000 |
| 2036 | 11,600,000 | 3,090,000 | 11,800,000 | 3,140,000 |
| 2037 | 9,100,000 | 3,180,000 | 9,240,000 | 3,230,000 |
| 2038 | 6,320,000 | 3,280,000 | 6,410,000 | 3,330,000 |
| 2039 | 3,290,000 | 3,380,000 | 3,340,000 | 3,430,000 |

* The amortization schedules shown above assume all actuarial assumptions are met in future years, including actuarial and market rates of return at the stated interest rate.


## Important Comments

## Important Comments

1. The actuarial value of assets used to determine both the funded ratio and the required employer contribution is based on a smoothed value of assets. Only a portion of each year's investment market gain or loss is recognized in the current actuarial value of assets; the remaining portions of gains and losses will be reflected in future years' actuarial value of assets. This reduces the asset volatility impact on the determined required employer contribution and funded ratio. The smoothed actuarial rate of return for 2019 was $4.77 \%$.

As of December 31, 2019, the actuarial value of assets is $101 \%$ of market value. This means that there is a net outstanding asset loss that is not yet recognized in the actuarial value of assets. Absent future asset gains offsetting the net outstanding asset loss, the net outstanding asset loss will be recognized in future actuarial valuations and is expected to decrease funded ratios and increase employer contribution requirements.
2. Unless otherwise indicated, a funded status measurement is based upon the actuarial accrued liability and the actuarial value of assets. The measurement is:
a. Inappropriate for assessing the sufficiency of plan assets to cover the estimated cost of settling the plan's benefit obligations.
b. Inappropriate for assessing benefit security for the membership.
c. Dependent upon the actuarial cost method which, in combination with the amortization policy and asset valuation method, affects the timing and amounts of future contributions. The amounts of future contributions will differ from those assumed due to future actual experience differing from assumed.

A funded status measurement of $100 \%$ is not synonymous with no required future contributions. If the funded status were $100 \%$, the Plan would still require future normal cost contributions (i.e., the cost of the active membership accruing an additional year of service credit).
3. The results do not show the potential impact on other post-employment benefits (such as retiree health care insurance) or ancillary benefits (such as life insurance).
4. The results of separate actuarial valuations generally cannot be added together to produce a correct estimate of the employer contributions. The total can be considerably greater than the sum of the parts due to the interaction of various plan provisions and assumptions used.
5. Future actuarial measurements may differ significantly from the current measurements presented in this report due to such factors as the following: plan experience differing from that anticipated by the economic or demographic assumptions; changes in economic or demographic assumptions due to changing conditions; increases or decreases expected as part of the natural operation of the methodology used for these measurements (such as the end of an amortization period, or additional cost or contribution requirements based on the Plan's funded status); and changes in plan provisions or applicable law. The scope of this supplemental actuarial valuation does not include an analysis of the potential range of such future measurements.

## Important Comments (Concluded)

6. This report was prepared using ProVal's valuation model, a software product of Winklevoss Technologies. We are relying on the ProVal model. We performed tests of the ProVal model with this assignment and made a reasonable attempt to understand the developer's intended purpose of, general operation of, major sensitivities and dependencies within, and key strengths and limitations of the ProVal model. In our professional judgment, the ProVal valuation model has the capability to provide results that are consistent with the purposes of the valuation.
7. This report was prepared using our financing and projection model which in our professional judgment has the capability to provide results that are consistent with the purposes of the request. We performed tests to ensure that the model reasonably represents that which is intended to be modeled.

October 7, 2020

In care of:
Municipal Employees' Retirement System of Michigan
1134 Municipal Way
Lansing, Michigan 48917

## Re: Calhoun Co (1311) - Division 20 - Projections of Amortization Payment of Unfunded Accrued Liability

The purpose of this letter is to illustrate the pattern of the annual amortization payments to fund the Unfunded Accrued Liability (UAL) as of December 31, 2019, under the amortization policy which would be followed. The results are calculated using a $7.35 \%, 6.35 \%$ and $5.35 \%$ return assumption, all with a $3.00 \%$ wage inflation assumption for analysis of application requests to issue Long-Term Securities under PA 575 of 2018. This legislation limits the amount of Unfunded Accrued Liability available for bonding. We recommend consultation with your bond consultant and legal counsel to ensure compliance with this legislation. The report shows these amortization payments of the UAL calculated using both the actuarial value and market value of assets. The report consists of separate sections containing the following additional detail.

- An executive summary that provides a brief explanation of the results.
- Results sections illustrating the pattern in annual amortization payments under the three alternate interest rate scenarios, two demographic scenarios, and both the market and actuarial valuation of assets.

This report was prepared at the request of MERS on behalf of the municipality and is intended for use by the municipality and those designated or approved by the municipality. The report may be provided to parties other than the municipality only in its entirety. GRS is not responsible for unauthorized use of this report.

This valuation assumed the continuing ability of the plan sponsor to make the contributions necessary to fund this plan. A determination regarding whether or not the plan sponsor is actually able to do so is outside our scope of expertise and was not performed.

The valuation was based upon information furnished by MERS staff, concerning Retirement System benefits, financial transactions, plan provisions and active members, terminated members, retirees and beneficiaries. We checked for internal reasonability, but did not audit the data. We are not responsible for the accuracy or completeness of the information provided by the municipality and MERS staff.

## Page 2

The estimates from this study should not be used for short term budgeting purposes because the assumptions are designed to be a long-term expectation of future events. These estimates illustrate the long-term pattern of amortization payments under different funding policies. A projection of contribution rates for budgeting purposes would require additional analysis, which is beyond the scope of this study.

This report does not reflect the recent and still developing impact of COVID-19, which is likely to influence demographic and economic experience, at least in the short-term. We will continue to monitor these developments and their impact on the MERS Defined Benefit and Hybrid plans. Actual experience will be reflected in each subsequent annual valuation, as experience emerges.

The Plan Document Article VI sec. 71 (1)(d), provides the MERS Board with the authority to set actuarial assumptions and methods after consultation with the actuary. This report was prepared using certain assumptions approved by the Board. The MERS Board adopted the actuarial assumptions based on the recommendations of both the current and prior actuary. A description of these assumptions and methods can be found as follows:

- Plan Document, v04302020,
- Actuarial Policy, DOC 8062 (2020-06-25), and
- 2019 Appendix to the Annual Actuarial Valuation Report.

On February 27, 2020, the Board adopted new demographic assumptions for use beginning with the December 31, 2020 annual valuation report. These assumptions include a version of the Pub-2010 mortality tables and fully generational mortality improvements with scale MP-2019. Changes resulting from these studies will have an impact on the level of calculated employer contributions. The 2020 Demographic Assumptions were used in select exhibits in this report.

This report has been prepared by actuaries who have substantial experience valuing public employee retirement systems. To the best of our knowledge, the information contained in this report is accurate and fairly presents the actuarial position of the municipality as of the valuation date. All calculations have been made in conformity with generally accepted actuarial principles and practices and in conformity with the Actuarial Standards of Practice issued by the Actuarial Standards Board.

David T. Kausch and Kurt Dosson are Members of the American Academy of Actuaries (MAAA) and meet the Academy's Qualification Standards to render the actuarial opinions contained herein.

Municipal Employees' Retirement System of Michigan
October 7, 2020
Page 3
The signing actuaries are independent of the plan sponsor.
If you have any questions or need additional information, please contact your MERS representative at 800-767-MERS.

Sincerely,
David TFauseh
David T. Kausch, FSA, EA, FCA, MAAA


Kurt Boson, ASA, MAAA

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## EXECUTIVE SUMMARY

## Executive Summary

A discussion of pension obligation bonds is beyond the scope of this letter. However, it is important for the employer to understand and acknowledge the following implications of funding the UAL using pension obligation bonds:

1. The employer will continue to be responsible for funding the employer normal cost as long as there are active members in the plan,
2. If future financial or demographic experience is less favorable than assumed, additional UAL may emerge which would require additional employer contributions, and
3. Fully funding the current UAL does not guarantee that there will be no employer contribution requirements in the future.

This actuarial report was not developed for purposes of bond disclosures and may not be appropriate for that purpose. It is possible that we may have included material that is not appropriate to the situation, or that we may have omitted material that is appropriate or even required. We do not accept responsibility for errors in the bond disclosure even if such errors are directly related to the services we have performed. We are not registered municipal advisors with the SEC.

Our calculations were based on the following:

- Demographic information, financial information, benefit provisions and funding methods provided by MERS for the December 31, 2019 annual actuarial valuation, except where otherwise noted.
- Assumption sets, without any phase-in of the impact of assumption changes:
- Investment Rate of Return/Wage Inflation/Demographic Assumptions:
- 7.35\%/3.00\%/2019 Demographic Assumptions,
- $6.35 \% / 3.00 \% / 2019$ Demographic Assumptions,
- $5.35 \% / 3.00 \% / 2019$ Demographic Assumptions,
- 7.35\%/3.00\%/2020 Demographic Assumptions,
- $6.35 \% / 3.00 \% / 2020$ Demographic Assumptions, and
- $5.35 \% / 3.00 \% / 2020$ Demographic Assumptions.
- The employer contributions through December 31, 2020 are not affected, and are based on previous annual actuarial valuations.
- No bonding proceeds are incorporated as part of the calculations. Beginning asset values are those used in the December 31, 2019 actuarial valuation.
- As requested by MERS, the results in this report reflect a modified baseline. Division 20 closed to Defined Contribution (DC) effective August 1, 2020.
- 1 member elected a frozen benefit, and was reflected as a frozen active in this report. Frozen benefit amounts were provided by MERS.
- The member contribution rate was changed to $10 \%$.
- Additionally, the division reflects the new Closed - Not Linked status.
- These changes are valued as if they happened on the valuation date, December 31, 2019.
- The changes may affect the risk profile of the Plan. At this time, we do not believe additional risk assessment is necessary.

As always, the MERS actuaries will closely watch the funding progress of all divisions. The actuaries may recommend changes to the amortization policy in the future if they deem it necessary for the financial security of benefits provided by the municipality, which could result in more accelerated employer contributions than those shown in this report.

Issuance of a POB may affect the risk profile of the Plan. Contribution of POB bond proceeds to the plan improves the funded status of the Plan, and also increases the potential for contribution volatility in future annual actuarial valuation reports. At this time, we do not believe additional risk assessment is necessary. Plan maturity risk metrics will be updated in future annual actuarial valuation reports.

We projected the annual amortization payments, starting with the amortization periods in effect for the calendar year beginning January 1, 2020, under the amortization policies available for each division as in effect for the December 31, 2019 annual actuarial valuation. Any normal cost payments are in addition to the amortization payment, and are not affected by the amortization policy used.

These results are for illustration purposes only. Actual amortization payments will depend on the results of future annual actuarial valuations.

## Supplemental Valuation Results - Division 20

Calhoun Co (1311) - Division 20
Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data Using 7.35\% Interest Rate, 3.00\% Wage Inflation, and 2019 Demographic Assumptions*

| Calendar Year <br> Beginning <br> January 1, | Based on the <br> Actuarial Value of Assets |  | Based on the <br> Market Value of Assets |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Beginning of Year UAL Balance | Amortization Payment | Beginning of Year UAL Balance | Amortization Payment |
| 2020 | \$12,500,000 | \$798,000 | \$12,900,000 | \$798,000 |
| 2021 | 12,600,000 | 970,000 | 13,000,000 | 1,000,000 |
| 2022 | 12,500,000 | 999,000 | 12,900,000 | 1,030,000 |
| 2023 | 12,400,000 | 1,030,000 | 12,800,000 | 1,060,000 |
| 2024 | 12,200,000 | 1,060,000 | 12,600,000 | 1,100,000 |
| 2025 | 12,000,000 | 1,090,000 | 12,400,000 | 1,130,000 |
| 2026 | 11,800,000 | 1,120,000 | 12,200,000 | 1,160,000 |
| 2027 | 11,500,000 | 1,160,000 | 11,900,000 | 1,200,000 |
| 2028 | 11,100,000 | 1,190,000 | 11,500,000 | 1,230,000 |
| 2029 | 10,700,000 | 1,230,000 | 11,100,000 | 1,270,000 |
| 2030 | 10,200,000 | 1,270,000 | 10,600,000 | 1,310,000 |
| 2031 | 9,650,000 | 1,300,000 | 9,980,000 | 1,350,000 |
| 2032 | 9,010,000 | 1,340,000 | 9,320,000 | 1,390,000 |
| 2033 | 8,280,000 | 1,380,000 | 8,560,000 | 1,430,000 |
| 2034 | 7,460,000 | 1,420,000 | 7,710,000 | 1,470,000 |
| 2035 | 6,530,000 | 1,470,000 | 6,750,000 | 1,520,000 |
| 2036 | 5,490,000 | 1,510,000 | 5,680,000 | 1,560,000 |
| 2037 | 4,330,000 | 1,560,000 | 4,470,000 | 1,610,000 |
| 2038 | 3,030,000 | 1,600,000 | 3,140,000 | 1,660,000 |
| 2039 | 1,590,000 | 1,650,000 | 1,650,000 | 1,710,000 |

[^2]Calhoun Co (1311) - Division 20
Projected Amortization Payments

## Based on December 31, 2019 Actuarial Valuation Data

 Using 6.35\% Interest Rate, 3.00\% Wage Inflation, and 2019 Demographic Assumptions*|  | Based on the <br> Actuarial Value of Assets |  | Based on the <br> Market Value of Assets |  |
| :---: | :---: | :---: | :---: | :---: |
| Calendar Year Beginning January 1, | Beginning of <br> Year UAL <br> Balance | Amortization Payment | Beginning of Year UAL Balance | Amortization Payment |
| 2020 | \$18,000,000 | \$798,000 | \$18,500,000 | \$798,000 |
| 2021 | 18,400,000 | 1,310,000 | 18,800,000 | 1,340,000 |
| 2022 | 18,200,000 | 1,350,000 | 18,600,000 | 1,380,000 |
| 2023 | 18,000,000 | 1,390,000 | 18,400,000 | 1,420,000 |
| 2024 | 17,700,000 | 1,430,000 | 18,100,000 | 1,460,000 |
| 2025 | 17,300,000 | 1,470,000 | 17,700,000 | 1,510,000 |
| 2026 | 16,900,000 | 1,520,000 | 17,300,000 | 1,550,000 |
| 2027 | 16,400,000 | 1,560,000 | 16,800,000 | 1,600,000 |
| 2028 | 15,800,000 | 1,610,000 | 16,200,000 | 1,650,000 |
| 2029 | 15,200,000 | 1,660,000 | 15,500,000 | 1,700,000 |
| 2030 | 14,400,000 | 1,710,000 | 14,700,000 | 1,750,000 |
| 2031 | 13,600,000 | 1,760,000 | 13,900,000 | 1,800,000 |
| 2032 | 12,600,000 | 1,810,000 | 12,900,000 | 1,860,000 |
| 2033 | 11,500,000 | 1,870,000 | 11,800,000 | 1,910,000 |
| 2034 | 10,300,000 | 1,920,000 | 10,600,000 | 1,970,000 |
| 2035 | 9,020,000 | 1,980,000 | 9,230,000 | 2,030,000 |
| 2036 | 7,550,000 | 2,040,000 | 7,730,000 | 2,090,000 |
| 2037 | 5,920,000 | 2,100,000 | 6,060,000 | 2,150,000 |
| 2038 | 4,130,000 | 2,160,000 | 4,230,000 | 2,220,000 |
| 2039 | 2,160,000 | 2,230,000 | 2,210,000 | 2,280,000 |

[^3]Calhoun Co (1311) - Division 20
Projected Amortization Payments

## Based on December 31, 2019 Actuarial Valuation Data

 Using 5.35\% Interest Rate, 3.00\% Wage Inflation, and 2019 Demographic Assumptions*|  | Based on the Actuarial Value of Assets |  | Based on the <br> Market Value of Assets |  |
| :---: | :---: | :---: | :---: | :---: |
| Calendar Year Beginning January 1, | Beginning of Year UAL Balance | Amortization <br> Payment | Beginning of Year UAL Balance | Amortization <br> Payment |
| 2020 | \$24,900,000 | \$798,000 | \$25,300,000 | \$798,000 |
| 2021 | 25,400,000 | 1,670,000 | 25,800,000 | 1,700,000 |
| 2022 | 25,000,000 | 1,720,000 | 25,500,000 | 1,750,000 |
| 2023 | 24,600,000 | 1,770,000 | 25,000,000 | 1,800,000 |
| 2024 | 24,100,000 | 1,820,000 | 24,500,000 | 1,850,000 |
| 2025 | 23,500,000 | 1,880,000 | 23,900,000 | 1,910,000 |
| 2026 | 22,900,000 | 1,930,000 | 23,300,000 | 1,970,000 |
| 2027 | 22,100,000 | 1,990,000 | 22,500,000 | 2,020,000 |
| 2028 | 21,300,000 | 2,050,000 | 21,600,000 | 2,090,000 |
| 2029 | 20,300,000 | 2,110,000 | 20,600,000 | 2,150,000 |
| 2030 | 19,200,000 | 2,180,000 | 19,500,000 | 2,210,000 |
| 2031 | 18,000,000 | 2,240,000 | 18,300,000 | 2,280,000 |
| 2032 | 16,700,000 | 2,310,000 | 16,900,000 | 2,350,000 |
| 2033 | 15,200,000 | 2,380,000 | 15,400,000 | 2,420,000 |
| 2034 | 13,500,000 | 2,450,000 | 13,800,000 | 2,490,000 |
| 2035 | 11,800,000 | 2,520,000 | 12,000,000 | 2,570,000 |
| 2036 | 9,790,000 | 2,600,000 | 9,960,000 | 2,640,000 |
| 2037 | 7,650,000 | 2,680,000 | 7,780,000 | 2,720,000 |
| 2038 | 5,310,000 | 2,760,000 | 5,400,000 | 2,800,000 |
| 2039 | 2,770,000 | 2,840,000 | 2,810,000 | 2,890,000 |

[^4]Calhoun Co (1311) - Division 20
Projected Amortization Payments

## Based on December 31, 2019 Actuarial Valuation Data Using 7.35\% Interest Rate, 3.00\% Wage Inflation, and 2020 Demographic Assumptions*

| Calendar Year Beginning January 1, | Based on the <br> Actuarial Value of Assets |  | Based on the <br> Market Value of Assets |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Beginning of Year UAL Balance | Amortization Payment | Beginning of Year UAL Balance | Amortization Payment |
| 2020 | \$14,000,000 | \$798,000 | \$14,400,000 | \$798,000 |
| 2021 | 14,200,000 | 1,100,000 | 14,600,000 | 1,130,000 |
| 2022 | 14,100,000 | 1,130,000 | 14,600,000 | 1,160,000 |
| 2023 | 14,000,000 | 1,160,000 | 14,400,000 | 1,200,000 |
| 2024 | 13,800,000 | 1,200,000 | 14,200,000 | 1,230,000 |
| 2025 | 13,600,000 | 1,230,000 | 14,000,000 | 1,270,000 |
| 2026 | 13,300,000 | 1,270,000 | 13,700,000 | 1,310,000 |
| 2027 | 13,000,000 | 1,310,000 | 13,400,000 | 1,350,000 |
| 2028 | 12,600,000 | 1,350,000 | 12,900,000 | 1,390,000 |
| 2029 | 12,100,000 | 1,390,000 | 12,500,000 | 1,430,000 |
| 2030 | 11,500,000 | 1,430,000 | 11,900,000 | 1,470,000 |
| 2031 | 10,900,000 | 1,470,000 | 11,200,000 | 1,520,000 |
| 2032 | 10,200,000 | 1,520,000 | 10,500,000 | 1,560,000 |
| 2033 | 9,360,000 | 1,560,000 | 9,640,000 | 1,610,000 |
| 2034 | 8,430,000 | 1,610,000 | 8,680,000 | 1,660,000 |
| 2035 | 7,380,000 | 1,660,000 | 7,600,000 | 1,710,000 |
| 2036 | 6,200,000 | 1,710,000 | 6,390,000 | 1,760,000 |
| 2037 | 4,890,000 | 1,760,000 | 5,040,000 | 1,810,000 |
| 2038 | 3,430,000 | 1,810,000 | 3,530,000 | 1,870,000 |
| 2039 | 1,800,000 | 1,870,000 | 1,860,000 | 1,920,000 |

[^5]Calhoun Co (1311) - Division 20
Projected Amortization Payments

## Based on December 31, 2019 Actuarial Valuation Data

 Using 6.35\% Interest Rate, 3.00\% Wage Inflation, and 2020 Demographic Assumptions*| Calendar Year <br> Beginning <br> January 1, | Based on the Actuarial Value of Assets |  | Based on the <br> Market Value of Assets |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Beginning of <br> Year UAL <br> Balance | Amortization <br> Payment | Beginning of Year UAL Balance | Amortization Payment |
| 2020 | \$20,000,000 | \$798,000 | \$20,400,000 | \$798,000 |
| 2021 | 20,400,000 | 1,460,000 | 20,800,000 | 1,490,000 |
| 2022 | 20,200,000 | 1,500,000 | 20,600,000 | 1,530,000 |
| 2023 | 19,900,000 | 1,540,000 | 20,400,000 | 1,580,000 |
| 2024 | 19,600,000 | 1,590,000 | 20,000,000 | 1,620,000 |
| 2025 | 19,200,000 | 1,640,000 | 19,600,000 | 1,670,000 |
| 2026 | 18,800,000 | 1,690,000 | 19,200,000 | 1,720,000 |
| 2027 | 18,200,000 | 1,740,000 | 18,600,000 | 1,770,000 |
| 2028 | 17,600,000 | 1,790,000 | 17,900,000 | 1,830,000 |
| 2029 | 16,800,000 | 1,840,000 | 17,200,000 | 1,880,000 |
| 2030 | 16,000,000 | 1,900,000 | 16,400,000 | 1,940,000 |
| 2031 | 15,100,000 | 1,960,000 | 15,400,000 | 2,000,000 |
| 2032 | 14,000,000 | 2,010,000 | 14,300,000 | 2,060,000 |
| 2033 | 12,800,000 | 2,070,000 | 13,100,000 | 2,120,000 |
| 2034 | 11,500,000 | 2,140,000 | 11,700,000 | 2,180,000 |
| 2035 | 10,000,000 | 2,200,000 | 10,200,000 | 2,250,000 |
| 2036 | 8,390,000 | 2,270,000 | 8,570,000 | 2,320,000 |
| 2037 | 6,580,000 | 2,340,000 | 6,720,000 | 2,380,000 |
| 2038 | 4,590,000 | 2,410,000 | 4,690,000 | 2,460,000 |
| 2039 | 2,400,000 | 2,480,000 | 2,450,000 | 2,530,000 |

[^6]Calhoun Co (1311) - Division 20
Projected Amortization Payments

## Based on December 31, 2019 Actuarial Valuation Data Using 5.35\% Interest Rate, 3.00\% Wage Inflation, and 2020 Demographic Assumptions*

| Calendar Year Beginning January 1, | Based on the Actuarial Value of Assets |  | Based on the <br> Market Value of Assets |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Beginning of Year UAL Balance | Amortization Payment | Beginning of Year UAL Balance | Amortization Payment |
| 2020 | \$27,300,000 | \$798,000 | \$27,700,000 | \$798,000 |
| 2021 | 28,000,000 | 1,840,000 | 28,400,000 | 1,870,000 |
| 2022 | 27,600,000 | 1,890,000 | 28,000,000 | 1,920,000 |
| 2023 | 27,100,000 | 1,950,000 | 27,500,000 | 1,980,000 |
| 2024 | 26,600,000 | 2,010,000 | 27,000,000 | 2,040,000 |
| 2025 | 25,900,000 | 2,070,000 | 26,300,000 | 2,100,000 |
| 2026 | 25,200,000 | 2,130,000 | 25,600,000 | 2,160,000 |
| 2027 | 24,400,000 | 2,190,000 | 24,700,000 | 2,230,000 |
| 2028 | 23,400,000 | 2,260,000 | 23,800,000 | 2,290,000 |
| 2029 | 22,300,000 | 2,330,000 | 22,700,000 | 2,360,000 |
| 2030 | 21,100,000 | 2,400,000 | 21,500,000 | 2,430,000 |
| 2031 | 19,800,000 | 2,470,000 | 20,100,000 | 2,510,000 |
| 2032 | 18,300,000 | 2,540,000 | 18,600,000 | 2,580,000 |
| 2033 | 16,700,000 | 2,620,000 | 17,000,000 | 2,660,000 |
| 2034 | 14,900,000 | 2,700,000 | 15,100,000 | 2,740,000 |
| 2035 | 12,900,000 | 2,780,000 | 13,100,000 | 2,820,000 |
| 2036 | 10,800,000 | 2,860,000 | 11,000,000 | 2,910,000 |
| 2037 | 8,430,000 | 2,950,000 | 8,560,000 | 2,990,000 |
| 2038 | 5,850,000 | 3,040,000 | 5,940,000 | 3,080,000 |
| 2039 | 3,050,000 | 3,130,000 | 3,090,000 | 3,180,000 |

[^7]
## Important Comments

## Important Comments

1. The actuarial value of assets used to determine both the funded ratio and the required employer contribution is based on a smoothed value of assets. Only a portion of each year's investment market gain or loss is recognized in the current actuarial value of assets; the remaining portions of gains and losses will be reflected in future years' actuarial value of assets. This reduces the asset volatility impact on the determined required employer contribution and funded ratio. The smoothed actuarial rate of return for 2019 was $4.77 \%$.

As of December 31, 2019, the actuarial value of assets is $101 \%$ of market value. This means that there is a net outstanding asset loss that is not yet recognized in the actuarial value of assets. Absent future asset gains offsetting the net outstanding asset loss, the net outstanding asset loss will be recognized in future actuarial valuations and is expected to decrease funded ratios and increase employer contribution requirements.
2. Unless otherwise indicated, a funded status measurement is based upon the actuarial accrued liability and the actuarial value of assets. The measurement is:
a. Inappropriate for assessing the sufficiency of plan assets to cover the estimated cost of settling the plan's benefit obligations.
b. Inappropriate for assessing benefit security for the membership.
c. Dependent upon the actuarial cost method which, in combination with the amortization policy and asset valuation method, affects the timing and amounts of future contributions. The amounts of future contributions will differ from those assumed due to future actual experience differing from assumed.

A funded status measurement of $100 \%$ is not synonymous with no required future contributions. If the funded status were $100 \%$, the Plan would still require future normal cost contributions (i.e., the cost of the active membership accruing an additional year of service credit).
3. The results do not show the potential impact on other post-employment benefits (such as retiree health care insurance) or ancillary benefits (such as life insurance).
4. The results of separate actuarial valuations generally cannot be added together to produce a correct estimate of the employer contributions. The total can be considerably greater than the sum of the parts due to the interaction of various plan provisions and assumptions used.
5. Future actuarial measurements may differ significantly from the current measurements presented in this report due to such factors as the following: plan experience differing from that anticipated by the economic or demographic assumptions; changes in economic or demographic assumptions due to changing conditions; increases or decreases expected as part of the natural operation of the methodology used for these measurements (such as the end of an amortization period, or additional cost or contribution requirements based on the Plan's funded status); and changes in plan provisions or applicable law. The scope of this supplemental actuarial valuation does not include an analysis of the potential range of such future measurements.

## Important Comments (Concluded)

6. This report was prepared using ProVal's valuation model, a software product of Winklevoss Technologies. We are relying on the ProVal model. We performed tests of the ProVal model with this assignment and made a reasonable attempt to understand the developer's intended purpose of, general operation of, major sensitivities and dependencies within, and key strengths and limitations of the ProVal model. In our professional judgment, the ProVal valuation model has the capability to provide results that are consistent with the purposes of the valuation.
7. This report was prepared using our financing and projection model which in our professional judgment has the capability to provide results that are consistent with the purposes of the request. We performed tests to ensure that the model reasonably represents that which is intended to be modeled.

Appendix B:<br>Evidence that the Pension Obligation Bonds will Eliminate the Unfunded Pension Liability For the Closed Division(s) Employees Defined Benefit Plan

The County allocates pension costs to the various funds (20) that receive pension benefits. Similarly, the annual debt service for the Pension Obligation Bonds will be allocated proportionately to the funds receiving pension benefits. Revenue sources for the funds that will be allocated portions of the annual bond payments include annual operating levies, state shared revenues, special millages, and other sources of annual revenue.

The County's Administration completes an annual budget for each fund and present it to the County Board of Commissioners for approval. The annual debt service amounts for each fund within the budget will be included in the annual budget process to be presented and approved by the Board of Commissioners annually. The Bonds will carry the County's limited tax general obligation full faith and credit pledge; therefore, the annual debt service will be legally required to be part of the County's total budget.

Appendix C:
Debt Service Amortization Schedule

## Calhoun County (1311)

Projected Amortization Payments

## Based on December 31, 2019 Actuarial Valuation Data

Closed Amortization Policy - Using 7.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions
Actuarial Value


Calhoun County (1311)
Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data
Closed Amortization Policy - Using 7.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions +50 Basis Points
Actuarial Value


Calhoun County (1311)
Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data
Closed Amortization Policy - Using 7.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions - 50 Basis Points
Actuarial Value


## Calhoun County (1311)

Projected Amortization Payments

## Based on December 31, 2019 Actuarial Valuation Data

Closed Amortization Policy - Using 6.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions
Actuarial Value


# Calhoun County (1311) 

Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data
Closed Amortization Policy - Using 6.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions +50 Basis Points
Actuarial Value


## Calhoun County (1311)

Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data
Closed Amortization Policy - Using 6.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions - 50 Basis Points
Actuarial Value


## Calhoun County (1311)

Projected Amortization Payments

## Based on December 31, 2019 Actuarial Valuation Data

Closed Amortization Policy - Using 5.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions
Actuarial Value


# Calhoun County (1311) 

Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data
Closed Amortization Policy - Using 5.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions +50 Basis Points
Actuarial Value


# Calhoun County (1311) 

Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data
Closed Amortization Policy - Using 5.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions - 50 Basis Points
Actuarial Value


## Calhoun County (1311)

Projected Amortization Payments

## Based on December 31, 2019 Actuarial Valuation Data

Closed Amortization Policy - Using 7.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions
Market Value


Calhoun County (1311)
Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data
Closed Amortization Policy - Using 7.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions +50 Basis Points
Market Value


## Calhoun County (1311)

Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data
Closed Amortization Policy - Using 7.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions -50 Basis Points
Market Value


## Calhoun County (1311)

Projected Amortization Payments

## Based on December 31, 2019 Actuarial Valuation Data

Closed Amortization Policy - Using 6.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions
Market Value


Calhoun County (1311)
Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data
Closed Amortization Policy - Using 6.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions +50 Basis Points
Market Value


## Calhoun County (1311)

Projected Amortization Payments

## Based on December 31, 2019 Actuarial Valuation Data

Closed Amortization Policy - Using 6.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions -50 Basis Points
Market Value


Calhoun County (1311)
Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data
Closed Amortization Policy - Using 5.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions
Market Value


Calhoun County (1311)
Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data
Closed Amortization Policy - Using 5.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions +50 Basis Points
Market Value


# Calhoun County (1311) 

Projected Amortization Payments
Based on December 31, 2019 Actuarial Valuation Data
Closed Amortization Policy - Using 5.35\% Interest Rate and 3.00\% Wage Inflation, and 2019 Demographic Assumptions - 50 Basis Points
Market Value


Actuarial Value of Assets

| Summary of Savings Nominal Savings |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current IR |  | Current IR +50 BPS |  | Current IR -50 BPS |  |
| Expected UAL ROR (7.35\%) | \$ | 14,020,309.85 | \$ | 12,728,448.25 | \$ | 15,249,374.44 |
| Expected UAL ROR -100 BPS (6.35\%) | \$ | 10,238,427.05 | \$ | 8,946,565.45 | \$ | 11,467,491.64 |
| Expected UAL ROR -200 BPS (5.35\%) | \$ | 8,382,615.05 | \$ | 7,090,753.45 | \$ | 9,611,679.64 |


| Summary of Present Value Savings Discounted to Arbitrage Yield |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Current IR } \\ \hline 10,671,659.51 \end{gathered}$ |  | Current IR +50 BPS |  | Current IR -50 BPS |  |
| Expected UAL ROR (7.35\%) |  |  | \$ | 9,087,893.37 | \$ | 12,325,284.28 |
| Expected UAL ROR -100 BPS (6.35\%) | \$ | 7,645,545.84 | \$ | 6,196,838.74 | \$ | 9,376,024.26 |
| Expected UAL ROR -200 BPS (5.35\%) | \$ | 6,141,479.71 | \$ | 4,755,734.32 | \$ | 7,778,987.65 |


| Summary of Present Value Savings Discounted to All-In TIC |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current IR |  | Current IR +50 BPS |  | Current IR -50 BPS |  |
| Expected UAL ROR (7.35\%) | \$ | 10,460,483.83 | \$ | 8,903,282.49 | \$ | 12,086,465.83 |
| Expected UAL ROR -100 BPS (6.35\%) | \$ | 7,482,652.17 | \$ | 6,058,220.71 | \$ | 9,183,693.79 |
| Expected UAL ROR -200 BPS (5.35\%) | \$ | 6,001,089.89 | \$ | 4,638,565.83 | \$ | 7,610,723.87 |

Actuarial Value of Assets

| Summary of Savings <br> Nominal Savings |  |  |  |  |  |  |
| :---: | ---: | ---: | ---: | :---: | :---: | :---: |
|  | Current IR |  |  |  | Current IR +50 BPS | Current IR -50 BPS |
| Expected UAL ROR (7.35\%) | $61.72 \%$ | $56.04 \%$ | $67.13 \%$ |  |  |  |
| Expected UAL ROR -100 BPS (6.35\%) | $45.07 \%$ | $39.39 \%$ | $50.48 \%$ |  |  |  |
| Expected UAL ROR -200 BPS (5.35\%) | $36.90 \%$ | $31.22 \%$ | $42.31 \%$ |  |  |  |


|     <br> Summary of Present Value Savings    <br> Discounted to Arbitrage Yield    |  |  |  |
| :---: | ---: | ---: | ---: |
|  | Current IR | Current IR +50 BPS | Current IR -50 BPS |
| Expected UAL ROR (7.35\%) | $46.98 \%$ | $40.01 \%$ | $54.26 \%$ |
| Expected UAL ROR -100 BPS (6.35\%) | $33.66 \%$ | $27.28 \%$ | $41.28 \%$ |
| Expected UAL ROR -200 BPS (5.35\%) | $27.04 \%$ | $20.94 \%$ | $34.25 \%$ |


| Summary of Present Value Savings <br> Discounted to All-In TIC |  |  |  |
| :---: | ---: | ---: | ---: |
|  | Current IR | Current IR +50 BPS | Current IR -50 BPS |
| Expected UAL ROR (7.35\%) | $46.05 \%$ | $39.20 \%$ | $53.21 \%$ |
| Expected UAL ROR -100 BPS (6.35\%) | $32.94 \%$ | $26.67 \%$ | $40.43 \%$ |
| Expected UAL ROR $\mathbf{- 2 0 0}$ BPS (5.35\%) | $26.42 \%$ | $20.42 \%$ | $33.51 \%$ |

Market Value of Assets

| $\begin{aligned} & \hline \text { Summary of Savings } \\ & \text { Nominal Savings } \end{aligned}$ |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Current IR |  | ent IR +50 BPS |  | ent IR -50 BPS |
| Expected UAL ROR (7.35\%) | \$ | 14,701,547.10 | \$ | 13,359,395.79 | \$ | 15,975,054.02 |
| Expected UAL ROR -100 BPS (6.35\%) | \$ | 10,722,516.10 | \$ | 9,380,364.79 | \$ | 11,996,023.02 |
| Expected UAL ROR -200 BPS (5.35\%) | \$ | 8,443,999.10 | \$ | 7,101,847.79 | \$ | 9,717,506.02 |


| Summary of Present Value Savings <br> Discounted to Arbitrage Yield |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current IR |  | Current IR +50 BPS |  | Current IR -50 BPS |  |
| Expected UAL ROR (7.35\%) | \$ | 11,192,304.14 | \$ | 9,542,884.89 | \$ | 12,914,043.18 |
| Expected UAL ROR -100 BPS (6.35\%) | \$ | 8,010,969.27 | \$ | 6,504,141.36 | \$ | 9,583,866.88 |
| Expected UAL ROR -200 BPS (5.35\%) | \$ | 6,175,278.46 | \$ | 4,747,657.22 | \$ | 7,665,515.88 |


| Summary of Present Value Savings Discounted to All-In TIC |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current IR |  | Current IR +50 BPS |  | Current IR -50 BPS |  |
| Expected UAL ROR (7.35\%) | \$ | 10,974,842.96 | \$ | 9,352,757.97 | \$ | 12,668,470.00 |
| Expected UAL ROR -100 BPS (6.35\%) | \$ | 7,843,581.77 | \$ | 6,361,702.46 | \$ | 9,390,821.52 |
| Expected UAL ROR -200 BPS (5.35\%) | \$ | 6,035,703.86 | \$ | 4,631,712.20 | \$ | 7,501,640.20 |

Market Value of Assets

| Summary of Savings <br> Nominal Savings |  |  |  |
| :---: | ---: | ---: | ---: |
|  | Current IR | Current IR +50 BPS | Current IR -50 BPS |
| Expected UAL ROR (7.35\%) | $62.39 \%$ | $56.69 \%$ | $67.79 \%$ |
| Expected UAL ROR -100 BPS (6.35\%) | $45.50 \%$ | $39.81 \%$ | $50.91 \%$ |
| Expected UAL ROR -200 BPS (5.35\%) | $35.83 \%$ | $30.14 \%$ | $41.24 \%$ |


| Summary of Present Value Savings <br> Discounted to Arbitrage Yield |  |  |  |
| :---: | ---: | ---: | ---: |
|  | Current IR | Current IR +50 BPS | Current IR -50 BPS |
| Expected UAL ROR (7.35\%) | $47.50 \%$ | $40.50 \%$ | $54.80 \%$ |
| Expected UAL ROR -100 BPS (6.35\%) | $34.00 \%$ | $27.60 \%$ | $40.67 \%$ |
| Expected UAL ROR -200 BPS (5.35\%) | $26.21 \%$ | $20.15 \%$ | $32.53 \%$ |


| Summary of Present Value Savings <br> Discounted to All-In TIC |  |  |  |
| :---: | ---: | ---: | ---: |
|  | Current IR | Current IR +50 BPS | Current IR -50 BPS |
| Expected UAL ROR (7.35\%) | $46.57 \%$ | $39.69 \%$ | $53.76 \%$ |
| Expected UAL ROR -100 BPS (6.35\%) | $33.28 \%$ | $27.00 \%$ | $39.85 \%$ |
| Expected UAL ROR -200 BPS (5.35\%) | $25.61 \%$ | $19.66 \%$ | $31.83 \%$ |

Appendix D:
Evidence of Rating

# S\&P Global Ratings 

June 16, 2020
County of Calhoun
315 South Green Street
Marshall, MI 49068--1518
Attention: Ms. Kelli D. Scott, Administrator/Controller

## Re: US\$13,265,000 Calhoun County, Michigan, General Obligation Limited Tax Bonds, Series 2020, dated: Date of delivery, due: April 01, 2035

## Dear Ms. Scott:

Pursuant to your request for an S\&P Global Ratings rating on the above-referenced obligations, S\&P Global Ratings has assigned a rating of "AA" . S\&P Global Ratings views the outlook for this rating as negative. A copy of the rationale supporting the rating is enclosed.

This letter constitutes S\&P Global Ratings' permission for you to disseminate the above-assigned ratings to interested parties in accordance with applicable laws and regulations. However, permission for such dissemination (other than to professional advisors bound by appropriate confidentiality arrangements or to allow the Issuer to comply with its regulatory obligations) will become effective only after we have released the ratings on standardandpoors.com. Any dissemination on any Website by you or your agents shall include the full analysis for the rating, including any updates, where applicable. Any such dissemination shall not be done in a manner that would serve as a substitute for any products and services containing S\&P Global Ratings' intellectual property for which a fee is charged.

To maintain the rating, S\&P Global Ratings must receive all relevant financial and other information, including notice of material changes to financial and other information provided to us and in relevant documents, as soon as such information is available. Relevant financial and other information includes, but is not limited to, information about direct bank loans and debt and debt-like instruments issued to, or entered into with, financial institutions, insurance companies and/or other entities, whether or not disclosure of such information would be required under S.E.C. Rule 15c2-12. You understand that S\&P Global Ratings relies on you and your agents and advisors for the accuracy, timeliness and completeness of the information submitted in connection with the rating and the continued flow of material information as part of the surveillance process. Please send all information via electronic delivery to: pubfin_statelocalgovt@spglobal.com. If SEC rule $17 \mathrm{~g}-5$ is applicable, you may post such information on the appropriate website. For any information not available in electronic format or posted on the applicable website,

Please send hard copies to:
S\&P Global Ratings
Public Finance Department
55 Water Street
New York, NY 10041-0003
The rating is subject to the Terms and Conditions, if any, attached to the Engagement Letter applicable to the rating. In the absence of such Engagement Letter and Terms and Conditions, the rating is subject to the attached Terms and Conditions. The applicable Terms and Conditions are incorporated herein by reference.

S\&P Global Ratings is pleased to have the opportunity to provide its rating opinion. For more information please visit our website at www.standardandpoors.com. If you have any questions, please contact us. Thank you for choosing S\&P Global Ratings.

Sincerely yours,

S\&P Global Ratings<br>a division of Standard \& Poor's Financial Services LLC

enclosures
cc: Mr. Bradley Wilcox
Mr. Kevin M. Bendzinski
Ms. Kim Archambault, Ms.
Ms. Martha E. Lyford
Mr. Robert J. Bendzinski, CIPMA
Mr. Stephen N. Hayduk, CPA

## S\&P Global

Ratings

## S\&P Global Ratings <br> Terms and Conditions Applicable To Public Finance Credit Ratings

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Appendix E:
County Budget



|  |  | 2019 <br> Actual | 2020 Amended Budget | $2021$ <br> Directive | $\begin{gathered} 2021 \\ \text { Final Recom } \end{gathered}$ | 2021 Final Recom/ 2020 Amended \% Incr/ (Decr) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1151 Circuit Court Probation |  |  |  |  |  |  |
| Personnel Services |  | - | - | - | - | 0.00\% |
| Fringe Benefits |  | - | - | - | - | 0.00\% |
| Supplies |  | 5,468 | 5,500 | 5,052 | 5,200 | -5.45\% |
| Other Services \& Charges |  | 15,514 | 17,133 | 15,736 | 17,551 | 2.44\% |
| Capital Outlay |  | - | - | - | - | 0.00\% |
| Operating Transfer Out |  | - | - | - | - | 0.00\% |
|  | Sub-total | 20,982 | 22,633 | 20,788 | 22,751 | 0.52\% |
| 1169 Court Services |  |  |  |  |  |  |
| Personnel Services |  | 31,101 | 34,227 | 31,436 | 37,032 | 8.20\% |
| Fringe Benefits |  | 13,469 | 20,426 | 18,761 | 22,708 | 11.17\% |
| Supplies |  | 972 | 848 | 779 | 850 | 0.24\% |
| Other Services \& Charges |  | 10,167 | 14,039 | 12,894 | 8,085 | -42.41\% |
| Capital Outlay |  | - | 1,000 | 918 | 500 | -50.00\% |
| Operating Transfer Out |  | - | - | - | - | 0.00\% |
|  | Sub-total | 55,709 | 70,540 | 64,788 | 69,175 | -1.94\% |
| Personnel Services |  | 3,295,905 | 3,507,298 | 3,607,442 | 3,414,784 | -2.64\% |
| Fringe Benefits |  | 922,479 | 1,244,470 | 1,143,001 | 1,309,091 | 5.19\% |
| Supplies |  | 40,899 | 42,348 | 38,895 | 37,550 | -11.33\% |
| Other Services \& Charges |  | 1,410,774 | 1,404,581 | 1,290,056 | 1,389,942 | -1.04\% |
| Capital Outlay |  | 3,432 | 17,900 | 16,441 | 7,925 | -55.73\% |
| Debt Service |  | - | - | - | - | 0.00\% |
| Operating Transfer Out |  | 2,812,565 | 2,491,174 | 2,399,949 | 2,659,737 | 6.77\% |
| JUDICIAL TOTAL |  | 8,486,054 | 8,707,771 | 8,495,784 | 8,819,029 | 1.28\% |
| General Government |  |  |  |  |  |  |
| 1172 County Administrator |  |  |  |  |  |  |
| Personnel Services |  | 336,156 | 341,330 | 343,935 | 301,929 | -11.54\% |
| Fringe Benefits |  | 82,766 | 97,063 | 89,149 | 79,262 | -18.34\% |
| Supplies |  | 2,166 | 1,605 | 1,474 | 1,500 | -6.54\% |
| Other Services \& Charges |  | 22,588 | 31,747 | 29,158 | 41,380 | 30.34\% |
| Capital Outlay |  | - | - | - | - | 0.00\% |
| Operating Transfer Out |  | 17,669 | - | - | - | 0.00\% |
|  | Sub-total | 461,345 | 471,745 | 463,717 | 424,071 | -10.11\% |
| 1173 Communications |  |  |  |  |  |  |
| Personnel Services |  | 80,693 | 80,069 | 73,540 | 99,835 | 24.69\% |
| Fringe Benefits |  | 11,603 | 30,777 | 28,268 | 33,329 | 8.29\% |
| Supplies |  | 426 | 150 | 138 | - | -100.00\% |
| Other Services \& Charges |  | 14,441 | 4,263 | 3,915 | 24,626 | 477.67\% |
| Capital Outlay |  | - | - | - | - | 0.00\% |
| Operating Transfer Out |  | - | - | - | - | 0.00\% |
|  | Sub-total | 107,163 | 115,259 | 105,861 | 157,790 | 36.90\% |




|  |  | $\begin{gathered} 2019 \\ \text { Actual } \end{gathered}$ | 2020 Amended Budget | $2021$ <br> Directive | $2021$ <br> Final Recom | 2021 Final Recom/ 2020 Amended \% Incr/ (Decr) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1253 Treasurer |  |  |  |  |  |  |
| Personnel Services |  | 255,451 | 230,216 | 238,292 | 241,600 | 4.94\% |
| Fringe Benefits |  | 70,376 | 82,076 | 75,384 | 91,627 | 11.64\% |
| Supplies |  | 2,241 | 3,500 | 3,215 | 3,500 | 0.00\% |
| Other Services \& Charges |  | 26,247 | 32,320 | 29,685 | 31,709 | -1.89\% |
| Capital Outlay |  | - | 3,600 | 3,306 | 3,600 | 0.00\% |
| Operating Transfer Out |  | - | - | - | - | 0.00\% |
|  | Sub-total | 354,315 | 351,712 | 349,882 | 372,036 | 5.78\% |
| 1257 MSU Extension |  |  |  |  |  |  |
| Personnel Services |  | 35,595 | 37,350 | 55,737 | 38,630 | 3.43\% |
| Fringe Benefits |  | 10,942 | 12,879 | 22,766 | 14,302 | 11.05\% |
| Supplies |  | 225 | - | - | - | 0.00\% |
| Other Services \& Charges |  | 86,833 | 87,341 | 85,380 | 84,812 | -2.90\% |
| Capital Outlay |  | - | - | - | - | 0.00\% |
| Operating Transfer Out |  | - | - | - | - | 0.00\% |
|  | Sub-total | 133,596 | 137,570 | 163,883 | 137,744 | 0.13\% |
| 1275 Water Resources Commissioner |  |  |  |  |  |  |
| Personnel Services |  | 130,084 | 148,321 | 136,227 | 151,069 | 1.85\% |
| Fringe Benefits |  | 41,837 | 52,995 | 48,674 | 57,255 | 8.04\% |
| Supplies |  | 275 | 600 | 551 | 600 | 0.00\% |
| Other Services \& Charges |  | 15,838 | 28,532 | 26,206 | 23,592 | -17.31\% |
| Capital Outlay |  | - | - | - | - | 0.00\% |
| Operating Transfer Out |  | - | - | - | - | 0.00\% |
|  | Sub-total | 188,033 | 230,448 | 211,658 | 232,516 | 0.90\% |
| 1748 Community Development |  |  |  |  |  |  |
| Personnel Services |  | 176,989 | 188,040 | 172,708 | 150,260 | -20.09\% |
| Fringe Benefits |  | 59,222 | 65,851 | 60,482 | 54,233 | -17.64\% |
| Supplies |  | 967 | 2,000 | 1,837 | 2,000 | 0.00\% |
| Other Services \& Charges |  | 9,310 | 47,145 | 43,301 | 14,220 | -69.84\% |
| Capital Outlay |  | - | - | - | 200 | 0.00\% |
| Operating Transfer Out |  | - | - | - | - | 0.00\% |
|  | Sub-total | 246,488 | 303,036 | 278,328 | 220,913 | -27.10\% |
| 1749 GIS |  |  |  |  |  |  |
| Personnel Services |  | 106,599 | 113,784 | 104,507 | 121,056 | 6.39\% |
| Fringe Benefits |  | 22,578 | 33,247 | 30,536 | 37,527 | 12.87\% |
| Supplies |  | 26 | 100 | 92 | 100 | 0.00\% |
| Other Services \& Charges |  | 24,736 | 29,069 | 26,699 | 29,759 | 2.37\% |
| Capital Outlay |  |  |  |  |  | 0.00\% |
| Operating Transfer Out |  | , | 200 | , | , | 0.00\% |
|  | Sub-total | 153,940 | 176,200 | 161,833 | 188,442 | 6.95\% |


|  | $\begin{gathered} 2019 \\ \text { Actual } \end{gathered}$ | 2020 Amended Budget | 2021 <br> Directive | $2021$ <br> Final Recom | 2021 Final Recom/ 2020 Amended \% Incr/ (Decr) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1421 Planning |  |  |  |  |  |
| Personnel Services | - | - | - | - | 0.00\% |
| Fringe Benefits | - | - | - | - | 0.00\% |
| Supplies | - | - | - | - | 0.00\% |
| Other Services \& Charges | 522 | 1,000 | 918 | 738 | -26.20\% |
| Capital Outlay | - | - | - | - | 0.00\% |
| Operating Transfer Out | - | - | - | - | 0.00\% |
| Sub-total | 522 | 1,000 | 918 | 738 | -26.20\% |
| 1972 Soil Conservation Appropriation |  |  |  |  |  |
| Personnel Services | - | - | - | - | 0.00\% |
| Fringe Benefits | - | - | - | - | 0.00\% |
| Supplies | - | - | - | - | 0.00\% |
| Other Services \& Charges | 6,296 | 7,800 | 7,164 | 8,000 | 2.56\% |
| Capital Outlay | - | - | - | - | 0.00\% |
| Operating Transfer Out | - | - | - | - | 0.00\% |
| Sub-total | 6,296 | 7,800 | 7,164 | 8,000 | 2.56\% |
| 1974 Homer Lake Management Board |  |  |  |  |  |
| Personnel Services | - | - | - | - | 0.00\% |
| Fringe Benefits | - | - | - | - | 0.00\% |
| Supplies | - | - | - | - | 0.00\% |
| Other Services \& Charges | 2,500 | 2,500 | 2,296 | 2,500 | 0.00\% |
| Capital Outlay | - | - | - | - | 0.00\% |
| Operating Transfer Out | - | - | - | - | 0.00\% |
| Sub-total | 2,500 | 2,500 | 2,296 | 2,500 | 0.00\% |
| Personnel Services | 5,019,717 | 5,128,583 | 5,002,446 | 5,040,577 | -1.72\% |
| Fringe Benefits | 1,332,736 | 1,740,421 | 1,609,451 | 1,796,345 | 3.21\% |
| Supplies | 46,344 | 97,610 | 48,206 | 45,104 | -53.79\% |
| Other Services \& Charges | 920,453 | 1,204,925 | 987,504 | 1,195,209 | -0.81\% |
| Capital Outlay | 3,557 | 5,800 | 5,327 | 7,470 | 28.79\% |
| Debt Service | - | - | - | - | 0.00\% |
| Operating Transfer Out | 289,717 | 234,181 | 215,087 | 287,845 | 22.92\% |
| GENERAL GOVERNMENT TOTAL | 7,612,524 | 8,411,520 | 7,868,021 | 8,372,550 | -0.46\% |
| Public Safety |  |  |  |  |  |
| 1305 Sheriff - Administration |  |  |  |  |  |
| Personnel Services | 425,169 | 457,632 | 420,319 | 472,430 | 3.23\% |
| Fringe Benefits | 240,149 | 364,117 | 334,428 | 376,601 | 3.43\% |
| Supplies | 1,110 | 800 | 735 | 980 | 22.50\% |
| Other Services \& Charges | 95,500 | 81,261 | 74,635 | 81,507 | 0.30\% |
| Capital Outlay | - | 1,000 | 918 | 980 | -2.00\% |
| Operating Transfer Out | - | - | - | - | 0.00\% |
| Sub-total | 761,927 | 904,810 | 831,035 | 932,498 | 3.06\% |



|  | $2019$ <br> Actual | 2020 Amended Budget | $\begin{gathered} 2021 \\ \text { Directive } \end{gathered}$ | $\begin{gathered} 2021 \\ \text { Final Recom } \end{gathered}$ | 2021 Final Recom/ 2020 Amended \% Incr/ (Decr) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1315 Sheriff - Road Patrol |  |  |  |  |  |
| Personnel Services | 1,388,581 | 1,223,361 | 1,152,045 | 1,323,762 | 8.21\% |
| Fringe Benefits | 577,080 | 586,069 | 538,283 | 567,709 | -3.13\% |
| Supplies | 22,571 | 36,800 | 33,799 | 29,400 | -20.11\% |
| Other Services \& Charges | 443,102 | 469,439 | 431,163 | 481,494 | 2.57\% |
| Capital Outlay | 5,436 | 5,000 | 4,592 | 4,900 | -2.00\% |
| Operating Transfer Out | 66,557 | 140,634 | 129,167 | 82,505 | -41.33\% |
| Sub-total | 2,503,327 | 2,461,303 | 2,289,050 | 2,489,770 | 1.16\% |
| 1316 Sheriff - Pennfield Township |  |  |  |  |  |
| Personnel Services | 573,811 | 572,752 | 587,071 | 600,952 | 4.92\% |
| Fringe Benefits | 181,537 | 249,923 | 256,171 | 255,594 | 2.27\% |
| Supplies | 2,671 | 2,700 | 2,768 | 3,332 | 23.41\% |
| Other Services \& Charges | 39,205 | 40,016 | 41,016 | 37,958 | -5.14\% |
| Capital Outlay | 210 | 2,000 | 2,050 | 1,960 | -2.00\% |
| Debt Service | 9,483 | 20,000 | 20,500 | 19,600 | -2.00\% |
| Operating Transfer Out | - | - | - | - | 0.00\% |
| Sub-total | 806,918 | 887,391 | 909,576 | 919,396 | 3.61\% |
| 1317 Sheriff - City of Springfield |  |  |  |  |  |
| Personnel Services | 575,554 | 594,257 | 609,113 | 621,991 | 4.67\% |
| Fringe Benefits | 181,582 | 239,268 | 245,250 | 233,972 | -2.21\% |
| Supplies | 1,516 | 1,200 | 1,230 | 1,274 | 6.17\% |
| Other Services \& Charges | 28,975 | 35,760 | 36,654 | 11,473 | -67.92\% |
| Capital Outlay | 5,691 | - | - | 5,880 | 0.00\% |
| Operating Transfer Out | - | - | - | - | 0.00\% |
| Sub-total | 793,319 | 870,485 | 892,247 | 874,590 | 0.47\% |
| 1318 Sheriff - Alcohol, Tobacco, \& Firearms |  |  |  |  |  |
| Personnel Services | 649 | 3,380 | 3,104 | 636 | -81.18\% |
| Fringe Benefits | 138 | 1,455 | 1,336 | 136 | -90.65\% |
| Supplies | - | - | - | - | 0.00\% |
| Other Services \& Charges | 23 | 2,013 | 1,849 | - | -100.00\% |
| Capital Outlay | - | 970 | 891 | - | -100.00\% |
| Operating Transfer Out |  |  | - | - | 0.00\% |
| Sub-total | 810 | 7,818 | 7,181 | 772 | -90.13\% |
| 1319 Sheriff - Convis Township |  |  |  |  |  |
| Personnel Services | 53,774 | 58,837 | 60,308 | 60,673 | 3.12\% |
| Fringe Benefits | 21,782 | 26,802 | 27,472 | 29,221 | 9.03\% |
| Supplies | 94 | 200 | 205 | 196 | -2.00\% |
| Other Services \& Charges | 1,872 | 4,779 | 4,898 | 4,353 | -8.91\% |
| Capital Outlay | - |  | - |  | 0.00\% |
| Operating Transfer Out | - | - | - | - | 0.00\% |
| Sub-total | 77,522 | 90,618 | 92,883 | 94,443 | 4.22\% |




|  |  |  | 2019 <br> Actual | 2020 Amended Budget | $2021$ <br> Directive | $\begin{gathered} 2021 \\ \text { Final Recom } \\ \hline \end{gathered}$ | 2021 Final Recom/ 2020 Amended \% Incr/ (Decr) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Personnel Services |  | 10,424,655 | 10,380,967 | 9,819,044 | 10,603,525 | 2.14\% |
|  | Fringe Benefits |  | 3,854,861 | 4,998,507 | 4,659,636 | 5,057,647 | 1.18\% |
|  | Supplies |  | 257,316 | 279,020 | 256,856 | 293,775 | 5.29\% |
|  | Other Services \& Charges |  | 3,913,464 | 4,112,479 | 3,795,240 | 3,966,698 | -3.54\% |
|  | Capital Outlay |  | 27,998 | 28,935 | 26,789 | 41,626 | 43.86\% |
|  | Debt Service |  | 14,195 | 24,572 | 24,699 | 24,081 | -2.00\% |
|  | Operating Transfer Out |  | 75,471 | 149,548 | 137,354 | 91,241 | -38.99\% |
|  | PUBLIC SAFETY TOTAL |  | 18,567,959 | 19,974,028 | 18,719,618 | 20,078,593 | 0.52\% |
| Public Works |  |  |  |  |  |  |  |
| 1445 Drain Assessments |  |  |  |  |  |  |  |
|  | Personnel Services |  | - | - | - | - | 0.00\% |
|  | Fringe Benefits |  | - | - | - | - | 0.00\% |
|  | Supplies |  | - | - | - | - | 0.00\% |
|  | Other Services \& Charges |  | 286,279 | 391,100 | 275,000 | 330,360 | -15.53\% |
|  | Capital Outlay |  | - | - | - | - | 0.00\% |
|  | Operating Transfer Out |  | - | - | - | - | 0.00\% |
|  |  | Sub-total | 286,279 | 391,100 | 275,000 | 330,360 | -15.53\% |
|  | Personnel Services |  | - | - | - | - | 0.00\% |
|  | Fringe Benefits |  | - | - | - | - | 0.00\% |
|  | Supplies |  | - | - | - | - | 0.00\% |
|  | Other Services \& Charges |  | 286,279 | 391,100 | 275,000 | 330,360 | -15.53\% |
|  | Capital Outlay |  | - | - | - | - | 0.00\% |
|  | Debt Service |  | - | - | - | - | 0.00\% |
|  | Operating Transfer Out |  | -- | - | -- | - - | 0.00\% |
|  | PUBLIC WORKS TOTAL |  | 286,279 | 391,100 | 275,000 | 330,360 | -15.53\% |
| Health \& Welfare |  |  |  |  |  |  |  |
| 1631 Substance Abuse |  |  |  |  |  |  |  |
|  | Personnel Services |  | - | - | - | - | 0.00\% |
|  | Fringe Benefits |  | - | - | - | - | 0.00\% |
|  | Supplies |  | - | - | - | - | 0.00\% |
|  | Other Services \& Charges |  | 334,769 | 335,604 | 332,282 | 332,415 | -0.95\% |
|  | Capital Outlay |  | - | - | - | - | 0.00\% |
|  | Operating Transfer Out |  | - | - | - | - | 0.00\% |
|  |  | Sub-total | 334,769 | 335,604 | 332,282 | 332,415 | -0.95\% |
| 1648 | Medical Examiner |  |  |  |  |  |  |
|  | Personnel Services |  | - | - | - | - | 0.00\% |
|  | Fringe Benefits |  | - | - | - | - | 0.00\% |
|  | Supplies |  | - | - | - | - | 0.00\% |
|  | Other Services \& Charges |  | - | - | - | - | 0.00\% |
|  | Capital Outlay |  | - | - | - | - | 0.00\% |
|  | Operating Transfer Out |  | 338,853 | 359,690 | 364,293 | 346,509 | -3.66\% |
|  |  | Sub-total | 338,853 | 359,690 | 364,293 | 346,509 | -3.66\% |


|  |  | $\begin{gathered} 2019 \\ \text { Actual } \\ \hline \end{gathered}$ | 2020 Amended Budget | $\begin{gathered} 2021 \\ \text { Directive } \end{gathered}$ | $\begin{gathered} 2021 \\ \text { Final Recom } \end{gathered}$ | 2021 Final Recom/ 2020 Amended \% Incr/ (Decr) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1966 Health Fund Appropriation |  |  |  |  |  |  |
| Personnel Services |  | - | - | - | - | 0.00\% |
| Fringe Benefits |  | - | - | - | - | 0.00\% |
| Supplies |  | - | - | - | - | 0.00\% |
| Other Services \& Charges |  | - | - | - | - | 0.00\% |
| Capital Outlay |  | - | - | - | - | 0.00\% |
| Operating Transfer Out |  | 920,180 | 1,146,106 | 988,924 | 982,313 | -14.29\% |
|  | Sub-total | 920,180 | 1,146,106 | 988,924 | 982,313 | -14.29\% |
| 1967 Mental Health Appropriation |  |  |  |  |  |  |
| Personnel Services |  | - | - | - | - | 0.00\% |
| Fringe Benefits |  | - | - | - | - | 0.00\% |
| Supplies |  | - | - | - | - | 0.00\% |
| Other Services \& Charges |  | - | - | - | - | 0.00\% |
| Capital Outlay |  | - | - | - | - | 0.00\% |
| Operating Transfer Out |  | 265,000 | 265,000 | 265,000 | 265,000 | 0.00\% |
|  | Sub-total | 265,000 | 265,000 | 265,000 | 265,000 | 0.00\% |
| 1968 Medical Care Facility MOE |  |  |  |  |  |  |
| Personnel Services |  | - | - | - | - | 0.00\% |
| Fringe Benefits |  | - | - | - | - | 0.00\% |
| Supplies |  | - | - | - | - | 0.00\% |
| Other Services \& Charges |  | - | - | - | - | 0.00\% |
| Capital Outlay |  | - | - | - | - | 0.00\% |
| Operating Transfer Out |  | - | 36,000 | 36,000 | 36,000 | 0.00\% |
|  | Sub-total | - | 36,000 | 36,000 | 36,000 | 0.00\% |
| 1969 Child Care Fund Appropriation |  |  |  |  |  |  |
| Personnel Services |  | - | - | - | - | 0.00\% |
| Fringe Benefits |  | - | - | - | - | 0.00\% |
| Supplies |  | - | - | - | - | 0.00\% |
| Other Services \& Charges |  | - | - | - | - | 0.00\% |
| Capital Outlay |  | - | - | - | - | 0.00\% |
| Operating Transfer Out |  | 1,547,645 | 1,461,996 | 1,374,919 | 1,700,551 | 16.32\% |
|  | Sub-total | 1,547,645 | 1,461,996 | 1,374,919 | 1,700,551 | 16.32\% |
| 1970 DHS Appropriation |  |  |  |  |  |  |
| Personnel Services |  | - | - | - | - | 0.00\% |
| Fringe Benefits |  | - | - | - | - | 0.00\% |
| Supplies |  | - | - | - | - | 0.00\% |
| Other Services \& Charges |  | - | - | - | - | 0.00\% |
| Capital Outlay |  | - | - | - | - | 0.00\% |
| Operating Transfer Out |  | 472,033 | 992,300 | 911,391 | 992,300 | 0.00\% |
|  | Sub-total | 472,033 | 992,300 | 911,391 | 992,300 | 0.00\% |


|  |  | $\begin{gathered} 2019 \\ \text { Actual } \\ \hline \end{gathered}$ | 2020 Amended Budget | $2021$ <br> Directive | $\begin{gathered} 2021 \\ \text { Final Recom } \end{gathered}$ | 2021 Final Recom/ 2020 Amended \% Incr/ (Decr) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Personnel Services | - | - | - | - | 0.00\% |
|  | Fringe Benefits | - | - | - | - | 0.00\% |
|  | Supplies | - | - | - | - | 0.00\% |
|  | Other Services \& Charges | 334,769 | 335,604 | 332,282 | 332,415 | -0.95\% |
|  | Capital Outlay | - | - | - | - | 0.00\% |
|  | Debt Service | - | - | - | - | 0.00\% |
|  | Operating Transfer Out | 3,543,711 | 4,261,092 | 3,940,527 | 4,322,673 | 1.45\% |
|  | HEALTH \& WELFARE TOTAL | 3,878,479 | 4,596,696 | 4,272,809 | 4,655,088 | 1.27\% |
| Other Functions |  |  |  |  |  |  |
| 1673 | MRLEC Appropriation |  |  |  |  |  |
|  | Personnel Services | - | - | - | - | 0.00\% |
|  | Fringe Benefits | - | - | - | - | 0.00\% |
|  | Supplies | - | - | - | - | 0.00\% |
|  | Other Services \& Charges | 73,329 | 73,329 | 73,329 | 73,329 | 0.00\% |
|  | Capital Outlay | - | - | - | - | 0.00\% |
|  | Operating Transfer Out | - | - | - | - | 0.00\% |
|  | Sub-total | 73,329 | 73,329 | 73,329 | 73,329 | 0.00\% |
| 1875 | Intragovernmental Service |  |  |  |  |  |
|  | Personnel Services | - |  | - | - | 0.00\% |
|  | Fringe Benefits | - |  | - | - | 0.00\% |
|  | Supplies | - |  | - | - | 0.00\% |
|  | Other Services \& Charges | - |  | - | - | 0.00\% |
|  | Capital Outlay | - ${ }^{-}$ |  | - | - | 0.00\% |
|  | Operating Transfer Out | 2,313,314 | 1,750,150 | 1,607,449 | 2,306,188 | 31.77\% |
|  | Sub-total | 2,313,314 | 1,750,150 | 1,607,449 | 2,306,188 | 31.77\% |
| 1890 | Contingency |  |  |  |  |  |
|  | Personnel Services | - | $(185,751)$ | - | - | -100.00\% |
|  | Fringe Benefits | - | $(627,155)$ | $(400,000)$ | $(1,668,000)$ | 165.96\% |
|  | Supplies | - | ( | - | - | 0.00\% |
|  | Other Services \& Charges | - | 559,300 | 400,000 | 400,000 | -28.48\% |
|  | Capital Outlay | - | - | - | - | 0.00\% |
|  | Operating Transfer Out | - | - ${ }^{-}$ | - | - ${ }^{-}$ | 0.00\% |
|  | Sub-total | - | $(253,606)$ | - | $(1,268,000)$ | -100.00\% |
| 1992 | COVID-19 |  |  |  |  |  |
|  | Personnel Services | - | - | - | - | 0.00\% |
|  | Fringe Benefits | - | - | - | - | 0.00\% |
|  | Supplies | - | 190,000 | - | - | -100.00\% |
|  | Other Services \& Charges | - | 800,000 | - | - | -100.00\% |
|  | Capital Outlay | - | 10,000 | - | - | -100.00\% |
|  | Operating Transfer Out | - | - | - | - | 0.00\% |
|  | Sub-total | - | 1,000,000 | - | - | 0.00\% |


|  |  | $\begin{gathered} 2019 \\ \text { Actual } \\ \hline \end{gathered}$ | 2020 Amended $\qquad$ Budget | $\begin{gathered} 2021 \\ \text { Directive } \end{gathered}$ | 2021 Final Recom | 2021 Final Recom/ 2020 Amended \% Incr/ (Decr) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Personnel Services | - | $(185,751)$ | - | - | -100.00\% |
|  | Fringe Benefits | - | $(627,155)$ | $(400,000)$ | $(1,668,000)$ | 165.96\% |
|  | Supplies | - | 190,000 | - | ) | -100.00\% |
|  | Other Services \& Charges | 73,329 | 1,432,629 | 473,329 | 473,329 | -66.96\% |
|  | Capital Outlay | - | 10,000 | - | - | -100.00\% |
|  | Debt Service | - ${ }^{-}$ | - | -607, ${ }^{-}$ | - ${ }^{-}$ | 0.00\% |
|  | Operating Transfer Out | 2,313,314 | 1,750,150 | 1,607,449 | 2,306,188 | 31.77\% |
|  | OTHER FUNCTIONS TOTAL | 2,386,643 | 2,569,873 | 1,680,778 | 1,111,517 | -56.75\% |
| Debt Service |  |  |  |  |  |  |
| 1910 | Court Complex Bond Appropriation |  |  |  |  |  |
|  | Personnel Services | - | - | - | - | 0.00\% |
|  | Fringe Benefits | - | - | - | - | 0.00\% |
|  | Supplies | - | - | - | - | 0.00\% |
|  | Other Services \& Charges | - | - | - | - | 0.00\% |
|  | Capital Outlay | - | - | - | - | 0.00\% |
|  | Debt Service | 591,000 | 592,481 | 592,125 | 590,957 | -0.26\% |
|  | Operating Transfer Out | - | - | - | - | 0.00\% |
|  | Sub-total | 591,000 | 592,481 | 592,125 | 590,957 | -0.26\% |
| 1911 Installment Purchase Appropriation |  |  |  |  |  |  |
|  | Personnel Services | - | - | - | - | 0.00\% |
|  | Fringe Benefits | - | - | - | - | 0.00\% |
|  | Supplies | - | - | - | - | 0.00\% |
|  | Other Services \& Charges | - | - | - | - | 0.00\% |
|  | Capital Outlay | - | - | - | - | 0.00\% |
|  | Debt Service | 71,403 | 69,977 | 68,551 | 68,551 | -2.04\% |
|  | Operating Transfer Out | - | - | - | - | 0.00\% |
|  | Sub-total | 71,403 | 69,977 | 68,551 | 68,551 | -2.04\% |
| 1912 Sungard Appropriation |  |  |  |  |  |  |
|  | Personnel Services | - | - | - | - | 0.00\% |
|  | Fringe Benefits | - | - | - | - | 0.00\% |
|  | Supplies | - | - | - | - | 0.00\% |
|  | Other Services \& Charges | - | - | - | - | 0.00\% |
|  | Capital Outlay | - | - | - | - | 0.00\% |
|  | Debt Service | 71,106 | 74,153 | 73,646 | 73,646 | -0.68\% |
|  | Operating Transfer Out | - | - | - | - | 0.00\% |
|  | Sub-total | 71,106 | 74,153 | 73,646 | 73,646 | -0.68\% |
| 1913 GOLT Debt Appropriation |  |  |  |  |  |  |
|  | Personnel Services | - | - | - | - | 0.00\% |
|  | Fringe Benefits | - | - | - | - | 0.00\% |
|  | Supplies | - | - | - | - | 0.00\% |


|  | 2019 <br> Actual | 2020 Amended Budget | $2021$ <br> Directive | $\begin{gathered} 2021 \\ \text { Final Recom } \end{gathered}$ | 2021 Final Recom/ 2020 Amended \% Incr/ (Decr) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Other Services \& Charges | - | - | - | - | 0.00\% |
| Capital Outlay | - | - | - | - | 0.00\% |
| Debt Service | 1,384,720 | 1,395,690 | 1,542,791 | 1,540,293 | 10.36\% |
| Operating Transfer Out | - | - | - | - | 0.00\% |
| Sub-total | 1,384,720 | 1,395,690 | 1,542,791 | 1,540,293 | 10.36\% |
| 1914 RLEC Debt Appropriation |  |  |  |  |  |
| Personnel Services | - | - | - | - | 0.00\% |
| Fringe Benefits | - | - | - | - | 0.00\% |
| Supplies | - | - | - | - | 0.00\% |
| Other Services \& Charges | - | - | - | - | 0.00\% |
| Capital Outlay | - | - | - | - | 0.00\% |
| Debt Service | 169,991 | 167,591 | 170,116 | 170,116 | 1.51\% |
| Operating Transfer Out | - | - | - | - | 0.00\% |
| Sub-total | 169,991 | 167,591 | 170,116 | 170,116 | 1.51\% |
| Personnel Services | - | - | - | - | 0.00\% |
| Fringe Benefits | - | - | - | - | 0.00\% |
| Supplies | - | - | - | - | 0.00\% |
| Other Services \& Charges | - | - | - | - | 0.00\% |
| Capital Outlay | - | - | - ${ }^{-}$ | - | 0.00\% |
| Debt Service | 2,288,220 | 2,299,892 | 2,447,229 | 2,443,563 | 6.25\% |
| Operating Transfer Out | 8881 |  | , |  | 0.00\% |
| DEBT SERVICE TOTAL | 2,288,220 | 2,299,892 | 2,447,229 | 2,443,563 | 6.25\% |
| Sub-Total Expenditures | 43,633,026 | 47,091,980 | 43,914,272 | 45,956,051 |  |
| Capital - Major Projects | 960,000 | - | 500,000 |  |  |
| Total Expenditures | 44,593,026 | 47,091,980 | 44,414,272 | 45,956,051 | -2.41\% |
| Rev Over/(Under) Expend | 135,773 | 194,257 | 0 | 144,941 |  |
| Beginning Fund Balance | 4,896,214 | 5,031,987 | 5,226,244 | 5,226,244 |  |
| Ending Fund Balance | 5,031,987 | 5,226,244 | 5,226,244 | 5,371,185 |  |

## CERTIFICATE REGARDING COMPREHENSIVE FINANCIAL PLAN

This certificate is executed to accompany the Application of the County of Calhoun, Michigan (the "County") for Approval to issue the County's proposed General Obligation Limited Tax Pension Obligation Bonds, Series 2021 (the "Bonds"). As Administrator/Controller of the County, I am the person who prepared the Comprehensive Financial Plan (CFP) for Pension Obligations of the County updated February 4, 2021 (the "CFP") in accordance with the requirements of Act 34 of 2001, as amended ("Act 34"). I certify as follows:
(a) The requirement of subsection (a) of Section 518(5) of Act 34 ("Section 518(5)") that the CFP include an analysis of the current and future obligations with respect to each retirement program of the County is fulfilled on pages 1 through 3, 7, and Appendix A of the CFP.
(b) The requirements of subsection (b) of Section 518(5) that the CFP include evidence that the issuance of the Bonds, together with any other lawfully available funds, is sufficient to eliminate the unfunded pension liability for the Divisions 1 and 20 defined benefit plans is fulfilled on pages 5 through 6 and Appendix B of the CFP.
(c) The requirement of subsection (c) of Section 518(5) that the CFP include the County's debt limit calculation is fulfilled on page 1 of the CFP.
(d) The requirement of subsection (d) of Section 518(5) that the CFP include a debt service schedule for the Bonds that does not materially deviate from level or descending annual debt service is fulfilled on pages 1-18 of Appendix C of the CFP.
(e) The requirement of subsection (e) of Section 518(5) that the CFP include evidence that the projected net present value savings between the actuarially determined amortization payments at the plan's investment rate of return and the Bonds is at least $15 \%$ of the par amount of the Bonds is fulfilled on pages 1-18 of Appendix C of the CFP.
(f) The requirement of subsection (f) of Section 518(5) that the CFP include a comparison of the current investment rate of return assumption of the defined benefit plan and the actual annualized investment rates of returns for the past year, 5 years, and 10 years of those plans is fulfilled on the final page of Appendix A to the CFP.
(g) The requirement of subsection (g) of Section 518(5) that the CFP include acknowledgement that since the actuarial value of the defined benefit plan's assets and liabilities are subject to change, it is possible the unfunded accrued pension liability may increase after the issuance of the Bonds,
thereby requiring the County to make additional actuarially determined amortization payments to the defined benefit plan beyond the principal and interest payments due on the Bonds, is fulfilled on page 4 of the CFP.
(h) In fulfillment of the requirement of subsection (h) of Section 518(5) the County hereby certifies that the County's most recent audit report indicates the sum of all the County's defined benefit plans' actual contributions for the most recent 3 fiscal years are $100 \%$ or greater than the sum of all the County's defined benefit plans' actuarially determined contributions for the most recent 3 fiscal years.
"Actuarially determined contributions" means that term as used in accordance with generally accepted accounting principles, rules, or regulations.
(i) In fulfillment of the requirement of subsection (i) of Section 518(5) the County hereby certifies that the County is compliant on any reporting requirements in accordance with the protecting local government retirement and benefits act, 2017 PA 202, MCL 38.2801 to 38.2812 .
(j) The requirement of subsection (j) of Section 518(5) that the CFP include a certification by the person preparing the plan that the comprehensive financial plan is complete and accurate is fulfilled on page 6 of the CFP.
(k) The requirement of subsection (k) of Section 518(5) relating to deposit of bond proceeds in a health care trust fund is not applicable to the Bonds.
(l) The requirement of Section 518(5) of Act 34 of 2001, as amended that the County conduct an internal or external review to verify eligible participants in the plan and determine that they are receiving appropriate pension or other postemployment benefits consistent with their respective plan within 1 year prior to the issuance of the Bonds is fulfilled on page 5 of the CFP.

The CFP was posted on the County's website and was made available for review at the Clerk's office prior to February 12, 2021, the date that the Notice of Intent to Issue the Bonds was published in the Battle Creek Enquirer.


Kelli D. Scott, Administrator/Controller County of Calhoun, Michigan
Dated: April 23, 2021


[^0]:    * The amortization schedules shown above assume all actuarial assumptions are met in future years, including actuarial and market rates of return at the stated interest rate.

[^1]:    * The amortization schedules shown above assume all actuarial assumptions are met in future years, including actuarial and market rates of return at the stated interest rate.

[^2]:    * The amortization schedules shown above assume all actuarial assumptions are met in future years, including actuarial and market rates of return at the stated interest rate.

[^3]:    * The amortization schedules shown above assume all actuarial assumptions are met in future years, including actuarial and market rates of return at the stated interest rate.

[^4]:    * The amortization schedules shown above assume all actuarial assumptions are met in future years, including actuarial and market rates of return at the stated interest rate.

[^5]:    * The amortization schedules shown above assume all actuarial assumptions are met in future years, including actuarial and market rates of return at the stated interest rate.

[^6]:    * The amortization schedules shown above assume all actuarial assumptions are met in future years, including actuarial and market rates of return at the stated interest rate.

[^7]:    * The amortization schedules shown above assume all actuarial assumptions are met in future years, including actuarial and market rates of return at the stated interest rate.

[^8]:    Disclaimer of Liability. S\&P Global Ratings does not and cannot guarantee the accuracy, completeness, or timeliness of the information relied on in connection with a credit rating or the results obtained from the use of such information. S\&P GLOBAL RATINGS GIVES NO EXPRESS OR IMPLIED WARRANTIES, INCLUDING, BUT NOT LIMITED TO, ANY WARRANTIES OF MERCHANTABILITY OR FITNESS

